

## 2018 GOALS & OBJECTIVES

**LEASING** 

- SIGN MANHATTAN LEASES TOTALING 1.6M SF
- MAINTAIN / EXCEED MANHATTAN SAME STORE OCCUPANCY OF 96%
- ACHIEVE MANHATTAN MARK-TO-MARKET OF 6% 9%

**INVESTMENTS** 

- PARTICIPATE HALF OF 2 HERALD SQUARE
- SHARE REPURCHASES > \$500M
- ACQUISITIONS > \$250M / DISPOSITIONS > \$500M / SUBURBAN DISPOSITIONS > \$100M

DEBT & PREFERRED EQUITY

- KEEP DPE BALANCE FLAT
- MAINTAIN / EXCEED DPE INVESTMENT INCOME OF > \$200M

ONE VANDERBILT

- STEEL TO 39<sup>TH</sup> FLOOR
- RAISE > \$200M OF EB-5 FINANCING
- 37% LEASED BY YEAR END

DEVELOPMENT

OBTAIN CONSTRUCTION FINANCING FOR 185 BROADWAY

FINANCIAL PERFORMANCE

- ATTAIN SAME STORE CASH NOI GROWTH OF > 6%
- UNENCUMBER \$300M OF ASSETS
- ACHIEVE 7.0X OR BETTER NET DEBT : EBITDA (PER FITCH)
- S&P RATING UPGRADE TO BBB
- ISSUE > \$300M OF INDEX ELIGIBLE UNSECURED BONDS
- ACHIEVE TRS > 10% & EXCEED MSCI INDEX BY 250BPS

SL GREEN

## MANHATTAN LEASING AND SL GREEN'S PORTFOLIO VERY HEALTHY

#### **2018 LEASING THROUGH 6/1/2018**

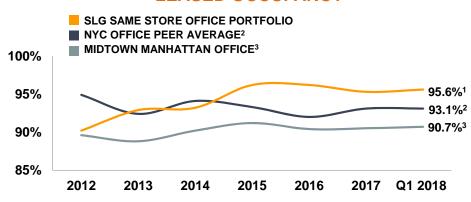
	MTM	# LEASES	RSF
NEW		42	541,294
RENEWAL		18	152,865
TOTAL	9.3%	60	694,159

#### 1.4M RSF PIPELINE AT 11.9% MTM<sup>4</sup>

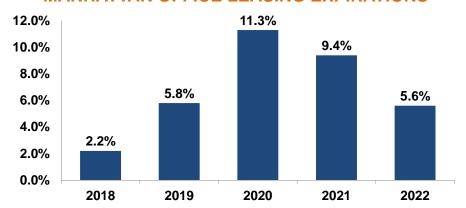
PENDING LEASES	# LEASES	RSF
NEW	22	443,921
RENEWAL	14	188,504
TOTAL	36	632,425
TERM SHEET NEGOTIATIONS		
NEW	19	363,327
RENEWAL	13	412,871
TOTAL	32	776,198

- 1. SLG Data is Inclusive of Leases Signed, but Not Yet Commenced
- 2. Source: Company Filings. NYC Office Peers Include BXP, ESRT, PGRE, and VNO
- 3. Source: Cushman & Wakefield
- 4. Data as of 6/1/2018
- 5. Data as of 3/31/2018

#### LEASED OCCUPANCY<sup>1</sup>



#### MANHATTAN OFFICE LEASING EXPIRATIONS<sup>5</sup>





## RECENT INVESTMENT MARKET HIGHLIGHTS



















BUYER	INVESCO	SAFETY, INCOME & GROWTH INC.	DOMESTIC INSURANCE COMPANY	ALLIANZ	GOOGLE	SAVANNA	NORTHWOOD	WEWORK	COMMERZ REALTY
PRICE	\$633M	\$151M	\$305M	\$1.95B	\$2.40B	\$640M	\$305M	\$850M	\$334M
PRICE PSF	\$939	\$1,108	\$1,005	\$1,045	\$1,984	\$955	\$764	\$1,274	\$858
GOING-IN CAP RATE	3.8% (STABILIZES AT 5.0%)	2.4%	4.1%	4.2%	N/A	4.93%	3.1%	N/A	4.1%
% SOLD	100% INTEREST SALE	100% INTEREST SALE	100% INTEREST SALE	43% INTEREST SALE	100% INTEREST SALE				

#### 2018 YTD TOTAL INVESTMENT VOLUME OF \$14.2B1

# NOTABLE TRANSACTIONS IN THE MARKET

















OWNER	LAWRENCE RUBEN COMPANY	JP MORGAN	TIAA	ROMANOFF /PROPERTY GROUP PARTNERS	RXR REALTY	HNA	MACTAGGART FAMILY & PARTNERS	SAVANNA / SILVERMINTZ FAMILY
ASKING PRICE	\$625M	\$750M	\$465M	\$328M	\$1.35B	\$2.21B	\$380M	\$260M
ASKING PSF	\$770	\$1,002	\$700	\$2,798	\$1,073	\$1,237	\$2,235	\$1,562
	ONE DAG HAMMARSKJOLD PLAZA; 97% LEASED. FIRST	SIMPSON THATCHER OCCUPIES ~75% OF	TIAA-CREF	CONSTRUCTED IN	RECENTLY UNDERWENT +\$60M	REPORTEDLY LOOKING	99 YR LEASHOLD CREATION WITH	CONSTRUCTED IN

**NOTES** 

TIME BEING **MARKETED TO INSTITUTIONAL INVESTORS** 

THE ~95% **OCCUPIED BUILDING** 

**HEADQUARTERS** 

2017; 94% LEASED

REPOSITIONING PLAN; 98% LEASED. **50% INTEREST SALE** 

**TO SELL 25-49%** INTEREST

**RETAIL AT BASE** 

H&M ANCHORED 2017; 96% LEASED



# SL GREEN'S HIGH STREET RETAIL PORTFOLIO<sup>1</sup>

PROPERTY	SUBMARKET	SF	PRIMARY TENANT	LEASED	OWNERSHIP INTEREST
717 FIFTH AVE	MIDTOWN / PLAZA	119,550	ARMANI / DOLCE & GABANNA	100%	11%
650 FIFTH AVE	PLAZA	69,214	NIKE	100%	50%
131-137 SPRING ST	SOHO	17,584	DIESEL & BURBERRY	100%	20%
1552-1560 BROADWAY	TIMES SQUARE	57,718	EXPRESS & MCDONALD'S	68%	50%
WILLIAMSBURG RETAIL	BROOKLYN, NY	52,000	DUANE READE / HSBC	100%	100%
752-760 MADISON AVE	PLAZA	21,124	ARMANI	100%	100%
11 WEST 34TH ST	HERALD SQUARE / PENN	17,150	FOOT LOCKER	100%	30%
21 EAST 66TH ST	PLAZA	13,069	OSCAR DE LA RENTA	100%	32%
719 SEVENTH AVE	TIMES SQUARE	10,040	COTY INC.	100%	75%
121 GREENE ST	SOHO	7,131	WARBY PARKER & PROENZA	100%	50%
762 MADISON AVE	PLAZA	6,109	SANTONI	100%	90%
115-117 SPRING ST	SOHO	5,218	ADIDAS	100%	100%
TOTAL / WEIGHTED AVG		395,907		95%	44%

#### IN DEVELOPMENT

PROPERTY	SUBMARKET	SF	PRIMARY TENANT	LEASED	OWNERSHIP INTEREST
609 FIFTH AVE (RETAIL)	ROCK CENTER	27,987	PUMA	86%	100%



## 609 FIFTH AVENUE: PUMA LEASE

- STRATEGIC RELOCATION OF OFFICE LOBBY AND BUILDING CORE FOR OPTIMAL RETAIL PRESENCE
- THREE-LEVEL GLOBAL RETAIL FLAGSHIP STORE ON THE CORNER OF FIFTH AVENUE AND 49<sup>TH</sup> STREET, ADJACENT TO SAKS FIFTH AVENUE AND ROCKEFELLER CENTER
- SIGNED 15 YEAR LEASE WITH PUMA NORTH AMERICA INC., ONE OF THE LARGEST SPORTSWEAR MANUFACTURERS IN THE WORLD (\$7.8B MARKET CAP¹)
- 24,000 SQUARE FOOT LEASE WITH 160 FEET OF FRONTAGE SPANNING GROUND FLOOR, SECOND FLOOR AND LOWER LEVEL
- PUMA EXPECTED TO TAKE POSSESSION OF PROPERTY IN NOVEMBER 2018, OPENING Q4 2019
- COMPLETED TRANSACTION 19 MONTHS AHEAD OF PLAN WITH A MTM OF < 20 %</li>
- REMAINING RETAIL SPACE ON 49<sup>TH</sup> STREET OF 4,941 SF





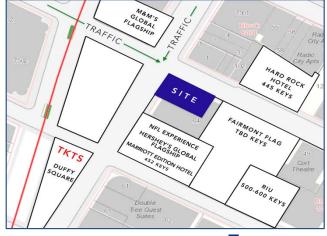
609<sup>™</sup> FIFTH AVENUE

SL GREEN

## 719 SEVENTH AVENUE: COTY INC. LEASE

- FIVE-STORY RETAIL PROPERTY LOCATED IN THE HEART OF TIMES SQUARE
- SIGNED 10 YEAR LEASE WITH COTY INC., A WORLD RENOWNED BEAUTY CONGLOMERATE (\$9.8B MARKET CAP¹)
- CONSTRUCTION OF THE BRAND NEW RETAIL LOCATION WAS COMPLETED IN AUGUST 2017
- 10,040 SQUARE FOOT LEASE, AND ADDITIONAL
   5,800 SURFACE SQUARE-FEET OF LED SIGNAGE
- COTY EXPECTED TO TAKE POSSESSION OF PROPERTY IN JULY 2018 AND IS EXPECTED TO OPEN FOR BUSINESS IN FALL 2018





719TH SEVENTH AVENUE

SL GREEN

## 2 HERALD SQUARE: PROPERTY OVERVIEW

#### LOCATED AT THE CORNER OF 34<sup>TH</sup> STREET AND 6<sup>TH</sup> AVENUE / BROADWAY



RENTABLE SQUARE FOOTAGE				
OFFICE	273,184	74%		
RETAIL	53,849	15%		
STORAGE / OTHER	41,490	11%		
TOTAL	368,523 SF	100%		





## 2 HERALD SQUARE: TIMELINE OF SL GREEN'S INVESTMENT

- APRIL 11, 2007: SL GREEN CREATED FEE / LEASEHOLD STRUCTURE AND ACQUIRED FEE INTEREST FOR \$225.0M SIMULTANEOUSLY WITH SITT ASSET MANAGEMENT'S ACQUISITION OF LEASEHOLD INTEREST
- NOVEMBER 18, 2014: SL GREEN SUBSEQUENTLY SOLD FEE INTEREST FOR \$365.0M
- APRIL 11, 2017: LEASEHOLD MORTGAGE LOAN MATURITY DEFAULT
- APRIL 19, 2017: ACQUIRED B-NOTE AT PAR FROM DG HYPOTHEKENBANK. B-NOTE INCLUDED PAR PURCHASE OPTION OF A-NOTE
- MAY 10, 2017: ACQUIRED A-NOTE AT PAR FROM CW CAPITAL
- MAY 10, 2018: SUCCESSFULLY BID ON THE LEASEHOLD INTEREST, AT FORECLOSURE OF ASSET, AND SUBSEQUENTLY ENTERED INTO A JOINT VENTURE AGREEMENT WITH ISRAELI-BASED INVESTOR



## 720 & 724 FIFTH AVENUE: TRANSACTION SUMMARY

- ENTERED INTO CONTRACT TO SELL SUBSTANTIALLY ALL OF OWNERSHIP INTEREST IN 724 FIFTH AVENUE TO JOINT VENTURE PARTNER, JEFF SUTTON
- SL GREEN WILL BE FULLY REDEEMED ON ITS INVESTMENT IN 720 FIFTH AVENUE AND PARTIALLY REPAID ON ANOTHER PARTNERSHIP LOAN
- TRANSACTION IS EXPECTED TO GENERATE \$85.5M OF NET PROCEEDS
- AGGREGATE LEVERED IRR OF 21% SINCE INCEPTION OF THE INVESTMENTS



## 720 FIFTH AVENUE: TIMELINE OF SL GREEN'S INVESTMENT

- JANUARY, 2006: CREATED \$35.0M STRUCTURED PARTICIPATING INVESTMENT
- JANUARY, 2012: ORIGINATED ADDITIONAL \$33.8M
   MEZZANINE LOAN
- JULY, 2015: ABERCROMBIE & FITCH EXERCISED
   OPTION TO EXTEND AND EXPAND THEIR LEASE FOR
   5 YEARS, THROUGH JUNE 2020
- JANUARY, 2016: REFINANCED WITH \$400M MORTGAGE LOAN. SL GREEN RECEIVED \$91.1M OF THE REFINANCE PROCEEDS
- MAY, 2018: SL GREEN REDEEMED ON REMAINING INVESTMENT



## 724 FIFTH AVENUE: TIMELINE OF SL GREEN'S INVESTMENT

- JANUARY, 2012: ACQUIRED 50% INTEREST
- JULY, 2013: NEGOTIATED LEASE EXTENSION WITH PRADA THROUGH JUNE 30, 2028, WHICH INCLUDED FLEXIBILITY
   FOR POTENTIAL REDEVELOPMENT
- APRIL, 2014: REFINANCED WITH \$275M LOAN COMPRISED OF \$235M MORTGAGE LOAN AND \$40M MEZZANINE LOAN. SL GREEN RECEIVED \$90.4M OF THE REFINANCE PROCEEDS
- MAY, 2018: SL GREEN SOLD 49.9% INTEREST



# 2007-2018 SL GREEN'S SUBURBAN PORTFOLIO DISPOSITIONS<sup>1</sup>

#### **\$ IN MILLIONS EXCEPT PRICE PSF**

BUILDING	SUBMARKET	INTEREST SOLD	GROSS ASSET VALUATION	PRICE PSF
100 & 120 WHITE PLAINS ROAD	TARRYTOWN, NEW YORK	51.0%	\$48.0	\$227
55 CORPORATE DRIVE	BRIDGEWATER, NEW JERSEY	50.0%	\$230.0	\$343
399 KNOLLWOOD ROAD	WHITE PLAINS, NEW YORK	100.0%	\$20.8	\$143
ONE COURT SQUARE	LONG ISLAND CITY, NEW YORK	30.0%	\$481.1	\$343
300 MAIN STREET	STAMFORD, CONNECTICUT	100.0%	\$13.5	\$104
THE MEADOWS	RUTHERFORD, NEW JERSEY	50.0%	\$121.1	\$208
40 & 150 GRAND STREET	WHITE PLAINS, NEW YORK	100.0%	\$32.0	\$154
RENAISSANCE SQUARE	WHITE PLAINS, NEW YORK	50.0%	\$21.0	\$320
500 WEST PUTNAM AVENUE	GREENWICH, CONNECTICUT	100.0%	\$41.0	\$337
20 WHITE PLAINS ROAD	TARRYTOWN, NEW YORK	100.0%	\$21.0	\$117
STAMFORD TOWERS	STAMFORD, CONNECTICUT	51.0%	\$95.8	\$296
6 COURT STREET	BROOKLYN, NEW YORK	100.0%	\$171.0	\$538
25 CHUBB WAY	LYNDHURST, NEW JERSEY	100.0%	\$29.5	\$106
15-117 STEVENS AVENUE	WESTCHESTER, NEW YORK	100.0%	\$12.0	\$67
ERICHO PLAZA	JERICHO, NEW YORK	11.7%	\$117.4	\$183
RECKSON EXECUTIVE PARK	WESTCHESTER, NEW YORK	100.0%	\$55.0	\$102

**TOTAL NET PROCEEDS OF >\$520M** 



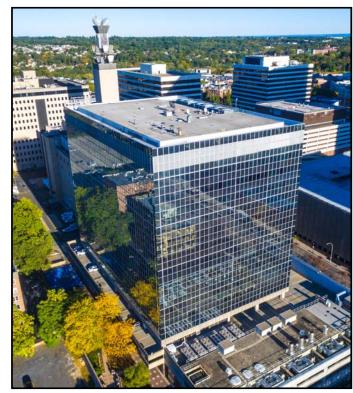
# 2007-2018 SL GREEN'S SUBURBAN PORTFOLIO HIGHLIGHTS (CONT)

#### **CURRENT SUBURBAN PORTFOLIO**

BUILDING	SUBMARKET	SQUARE FEET
LANDMARK SQUARE	STAMFORD, CONNECTICUT	863K
100, 200, & 500 SUMMIT LAKE DR	WESTCHESTER, NEW YORK	723K
360 HAMILTON AVENUE	WESTCHESTER, NEW YORK	384K
1055 WASHINGTON BLVD	STAMFORD, CONNECTICUT	182K
1010 WASHINGTON BLVD	STAMFORD, CONNECTICUT	143K

**TOTAL PROJECTED 2018 CASH NOI OF \$35.0M** 





**360 HAMILTON AVENUE** 



# DEBT AND PREFERRED EQUITY ROLLFORWARD

#### **\$ IN MILLIONS**

BEGINNING BALANCE – YE 2017 <sup>1</sup>	\$2,015.8
ORIGINATED	586.4
SPECULATIVE ORIGINATIONS	190.5
PROJECTED FUTURE FUNDINGS	140.5
NET NEW ORIGINATIONS / FUNDINGS	\$917.4
REPAID	(369.7)
PROJECTED FUTURE REPAYMENTS	(554.8)
PROJECTED PAYOFFS	(\$924.5)
SOLD / SYNDICATED	(35.1)
PROJECTED SALES / SYNDICATIONS	(28.2)
PROJECTED SALES / SYNDICATIONS	(\$63.3)
ENDING BALANCE – 2018E	\$1,945.4

2017 YIELD: **9.3%**<sup>1 2</sup>

2018 YIELD: **9.3**%<sup>2</sup>

Note: Balances and GAAP Yields Include Debt and Preferred Equity Positions in Investments in Unconsolidated Joint Ventures and Other Assets

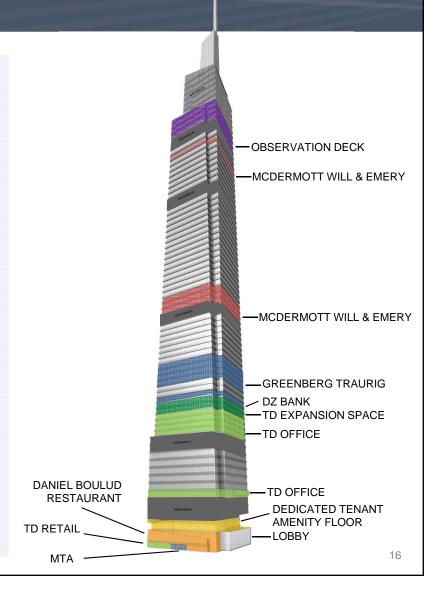


<sup>1.</sup> Excludes 2 Herald Square

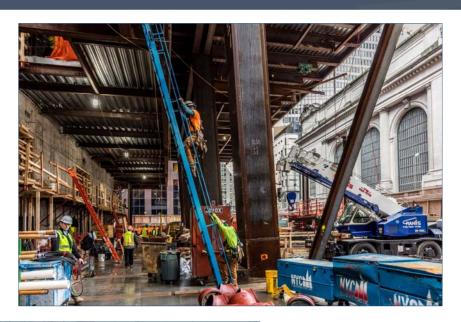
<sup>2.</sup> Levered Yield

## ONE VANDERBILT RECENT ACHIEVEMENTS

- 31.0% PRE-LEASED
  - MCDERMOTT WILL & EMERY 106K SF
  - ◆ GREENBERG TRAURIG 133K SF
  - ◆ TD BANK 200K SF
  - ◆ DZ / DVB BANK 35K SF
- 94% OF TRADES BOUGHT
  - PROJECT UNDER BUDGET
- ◆ SUPERSTRUCTURE STEEL UP TO 19<sup>TH</sup> FLOOR
  - RUNNING AHEAD OF CONSTRUCTION SCHEDULE
- PARTNERSHIP WITH CHEF DANIEL BOULUD TO OPEN WORLD CLASS RESTAURANT
- FULLY CAPITALIZED PROJECT
  - ◆ JV WITH NATIONAL PENSION SERVICE OF KOREA AND HINES: \$525M EQUITY COMMITTED
  - \$1.5 BILLION CONSTRUCTION LOAN (FUNDED \$375M AS OF Q1 2018)
  - ONLY \$313M OF SLG REMAINING EQUITY REQUIRED AS OF Q1 2018
  - EVALUATING UP TO \$300M OF ADDITIONAL FINANCING TO REDUCE EQUITY NEED



# ONE VANDERBILT CONSTRUCTION PROGRESS



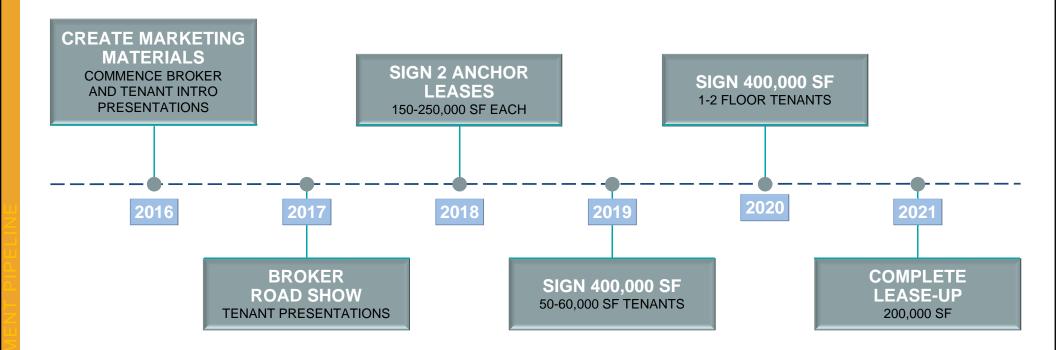








## ONE VANDERBILT LEASING SCHEDULE



# ONE VANDERBILT OBSERVATION DECK PRO FORMA

#### \$ IN '000s EXCEPT FOR TICKET PRICE & VISITORS

Observation Deck Average Net Ticket Price	\$39
Estimated Visitors <sup>1</sup>	1,825,000
Observation Deck Revenue	
Gross Ticket Revenue	\$71,175
Gross Retail Revenue <sup>2</sup>	\$6,000
Total Revenue	\$77,175
Observation Deck Operating Expenses <sup>3</sup>	\$35,000
Observation Deck Net Operating Income	\$42,175

<sup>1. 65%</sup> of Observation Deck Capacity

<sup>2.</sup> Average of \$3.375 Per Person

<sup>3.</sup> Operating Expenses Based on Observatory Consultant (GSM) Projections. Includes Operator Fees

# SL GREEN'S SHARE REPURCHASE PROGRAM

TOTAL REPURCHASE AUTHORIZATION	\$1,500,000,000
SHARES REPURCHASED	15,067,975
AVERAGE REPURCHASE PRICE	\$99.55

DIVIDEND SAVINGS \$49.0M



# FUNDING SHARE REPURCHASES (AN ILLUSTRATION)

HYPOTHETICAL DISPOSITIONS	NET PROCEEDS (\$ IN M)	YIELD
NYC OFFICE	\$500	4.50%
NYC RETAIL	100	3.50%
SUBURBS	250	7.45%
DEBT & PREFERRED EQUITY	150	9.00%
TOTAL NET PROCEEDS / WEIGHTED AVERAGE YIELD	\$1,000	5.80%

USES	\$ IN M	YIELD
DEBT REDUCTION	\$500	4.00%
SHARE REPURCHASES	500	6.60%
TOTAL USES		5.30%

## WHY SHARE REPURCHASES MAKE SENSE

- MEANINGFUL NAV ACCRETION
- NATURAL HEDGE AGAINST DOWNTURNS
- NO MATERIAL EARNINGS DILUTION
- GOAL TO EXECUTE DEBT NEUTRAL
- SMALLER, NIMBLER, LESS COMPLEX BALANCE SHEET
- MUST BE CAREFULLY TAX PLANNED

# TOTAL RETURN TO SHAREHOLDERS

COMPANY / INDEX	INITIAL REPURCHASE DATE <sup>1</sup>	YEAR-TO-DATE
SL GREEN REALTY CORP.	-3.47%	-2.10%
BOSTON PROPERTIES INC.	-4.61%	-5.95%
VORNADO REALTY TRUST	-9.13%	-7.80%
PARAMOUNT GROUP	-2.29%	-3.49%
EMPIRE STATE REALTY TRUST	-15.44%	-16.15%
MSCI US REIT NET TR	+3.12%	-2.64%
SNL US REIT INDEX	+4.51%	-2.75%



## FORTRESS PORTFOLIO AND BALANCE SHEET

\$19.5B

VALUE<sup>1</sup>

\$1.9B

**10.0 YEARS** 

AVERAGE MANHATTAN OFFICE LEASE TERM<sup>3</sup>

95.6%

LEASED4

FITCH BBB / STABLE

S&P BBB- / POSITIVE MOODY'S
Baa3 / STABLE

≤7.0x
CONSOLIDATED NET DEBT TO EBITDA5

42%
NET DEBT
TO VALUE<sup>6</sup>

2.2x
FIXED CHARGE COVERAGE<sup>5</sup>

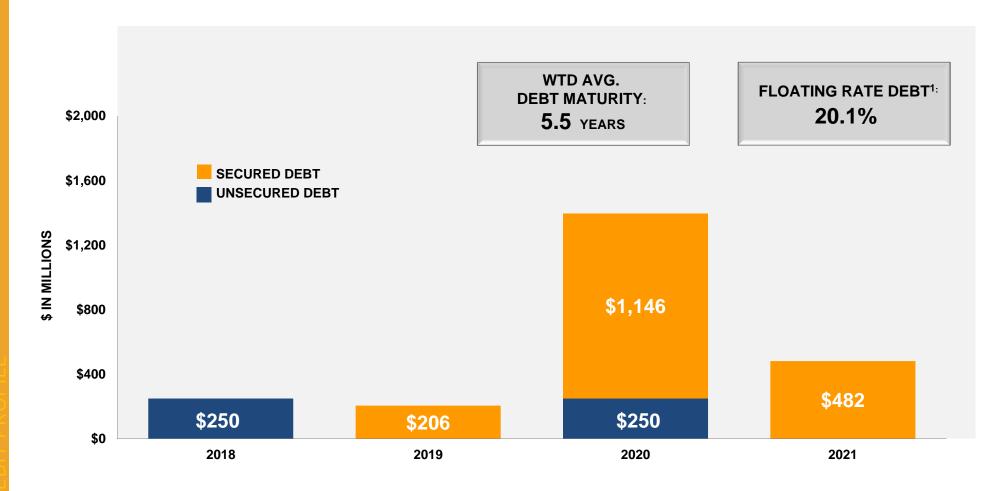
5.5 YEARS

AVERAGE TERM OF DEBT<sup>3</sup>

- 1. Assuming a Share Price of \$97.99 as of 6/1/2018. Enterprise Value Defined as the Sum of the Aggregate Principal Amount of Our Outstanding Indebtedness Including Pro Rata Share of Unconsolidated Joint Ventures, the Aggregate Liquidation Value (Excluding Accrued Dividends) of Our Outstanding Preferred Stock / Preferred Units and the Aggregate Market Value of Our Outstanding Common Equity as of 3/31/2018 Assuming that Each Partnership Unit Owned by a Third Party has a Market Value Equal to One Share of Common Stock. Balance Sheet Items as of 3/31/2018
- 2. Total Cash and Cash Equivalents, Marketable Securities, Debt and Preferred Equity Facility Availability and Revolving Credit Facility Availability. Data as of 3/31/2018
- 3. Data as of 3/31/2018
- 4. Occupancy for Manhattan Same Store Portfolio as of 3/31/2018, Inclusive of Leases Signed but not yet Commenced
- 5. Management's Leverage Target Calculated Utilizing Fitch Methodology
- 6. Net Debt at SLG Share / Total Value Using Green Street Advisors NAV Per Share as of 3/31/2018



# STRATEGICALLY MANAGING DEBT MATURITIES

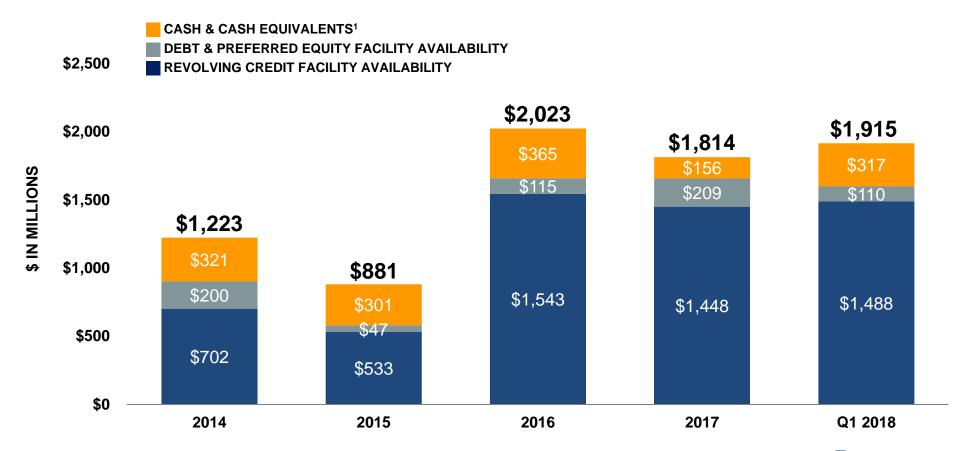


Note: SLG share of combined debt outstanding as of 3/31/2018, pro-forma for activity closed / in-contract as of 6/1/2018. Maturities reflect as-of-right extension options where available.

1. Net of floating rate debt and preferred equity positions as of 3/31/2018.



# STOCKPILE OF LIQUIDITY WHILE REMAINING ACTIVE

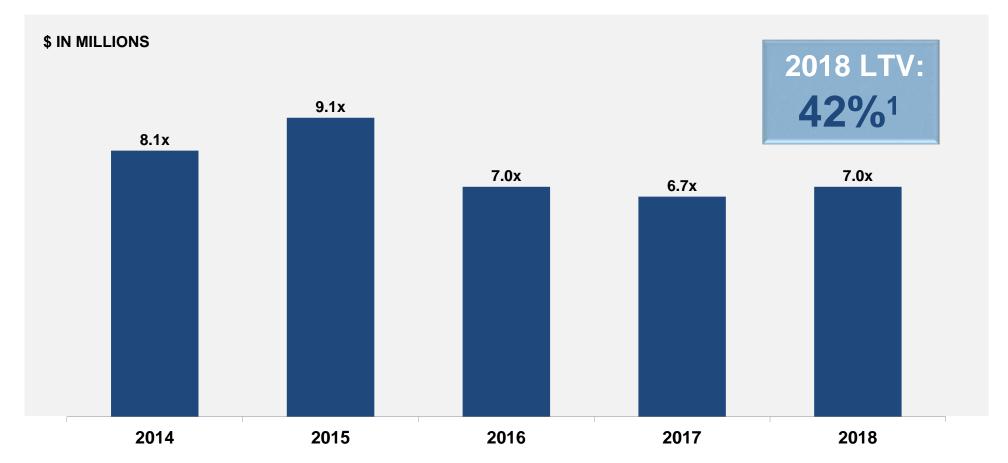


Note: Management's Projections

1. Includes Marketable Securities

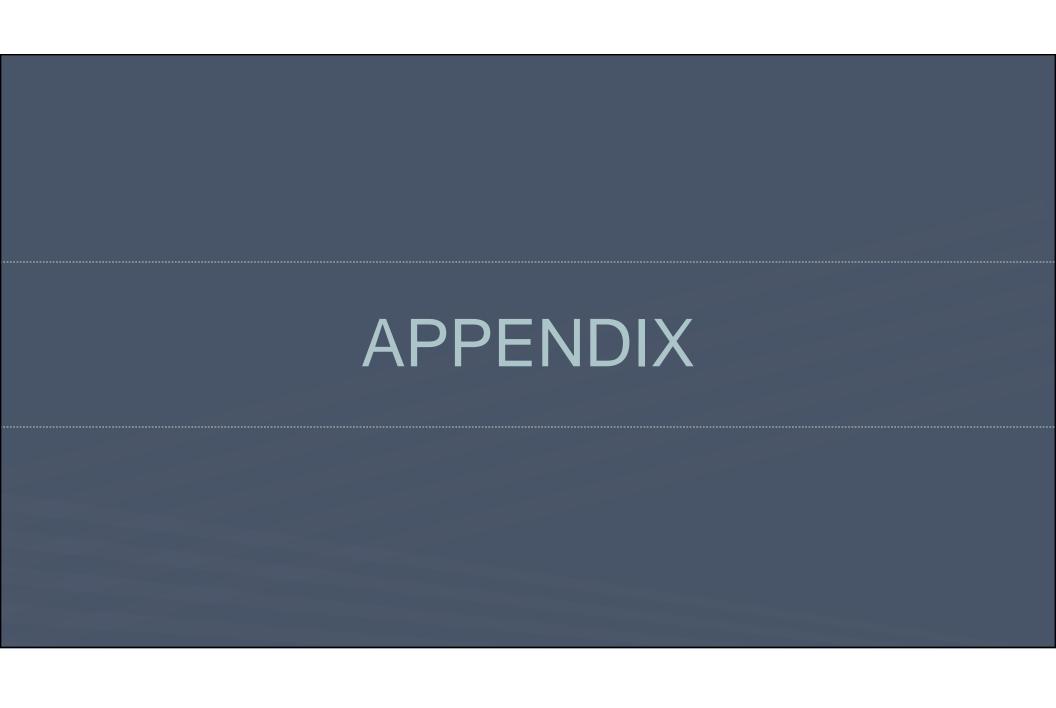
# MAINTAINING LOW LEVERAGE IN 2018

#### CONSOLIDATED NET DEBT / EBITDA









## SL GREEN - WHO WE ARE

# ENTERPRISE VALUE<sup>1</sup> \$19.5B BUILDING OWNERSHIP INTERESTS<sup>2</sup> 144 SQUARE FEET<sup>2</sup> 54.1M LTM COMBINED REVENUES<sup>3</sup> \$1.8B ANNUALIZED DIVIDEND PER SHARE (YIELD)<sup>4</sup> \$3.25 (3.32%) STOCK PRICE (NYSE: SLG)<sup>4</sup> \$97.99

#### **COMPANY HIGHLIGHTS**

PREMIER OFFICE PORTFOLIO AND DOMINANT NYC FOOTPRINT SUPPORTED BY SOLID FUNDAMENTALS

DISCIPLINED, VALUE ADD, CYCLICAL APPROACH
TO REAL ESTATE INVESTING

STRONG FINANCIAL POSITION, SUBSTANTIAL LIQUIDITY AND CONSERVATIVE BALANCE SHEET

COMMITMENT TO INVESTMENT GRADE CREDIT PROFILE

**BEST-IN-CLASS, LONG TENURED MANAGEMENT TEAM** 

2. Includes 49 Debt and Preferred Equity Investments Secured by 21.2M SF as of 3/31/2018

4. Market data as of 6/1/2018

IN 19974

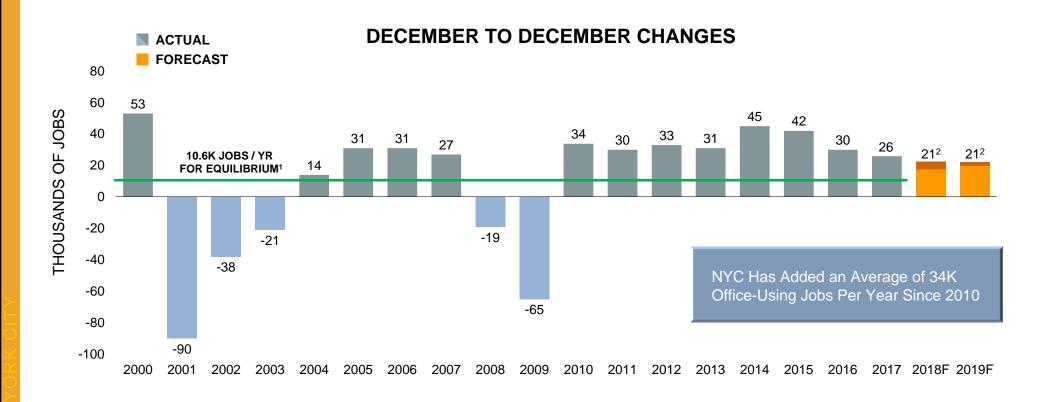


<sup>1.</sup> Reflects a Share Price of \$97.99 as of 6/1/2018. Enterprise Value Defined as the Sum of the Aggregate Principal Amount of Our Outstanding Indebtedness Including Pro Rata Share of Unconsolidated Joint Ventures, the Aggregate Liquidation Value (Excluding Accrued Dividends) of Our Outstanding Preferred Stock / Preferred Units and the Aggregate Market Value of Our Outstanding Common Equity as of 3/31/2018 Assuming that Each Partnership Unit Owned by a Third Party has a Market Value Equal to One Share of Common Stock. Balance Sheet Items as of 3/31/2018

<sup>3.</sup> Combined Revenues Defined as Total Consolidated Revenues and SLG Share of Unconsolidated Joint Venture Revenues as of 3/31/2018

## FORWARD ESTIMATES INCREASED FOR 2018 AND 2019

#### CONTINUED JOB GROWTH CONTRIBUTING TO RECORD EMPLOYMENT



Source: U.S. Bureau of Labor Statistics

2. Forecast Provided by NYC Office of Management and Budget



<sup>1.</sup> Equilibrium Measured Against Net New Supply Added to the Manhattan Commercial Inventory from 2018- 2020

## 2018 GUIDANCE ASSUMPTIONS

#### **REAL ESTATE ACQUISITIONS & DISPOSITIONS**

- ACQUISITIONS:
  - PARTICIPATE HALF OF 2 HERALD SQUARE IN MARCH 2018
- DISPOSITIONS:
  - SALE OF A 43% JV INTEREST IN 1515 BROADWAY
  - SALE OF 600 LEXINGTON AVE
  - SALE OF RECKSON EXECUTIVE PARK
  - SALE OF 115-117 STEVENS AVE
  - APPROX. \$0.6B OF OTHER DISPOSITIONS AT SLG SHARE

#### **DEBT & PREFERRED EQUITY INVESTMENTS**

- FUNDINGS OF \$521M
- NEW ORIGINATIONS DEPLOYED AT 8.375%
- AVERAGE PORTFOLIO BALANCE LOWER IN 2018
- FLOATING RATE INVESTMENTS INCOME CALCULATED USING THE FORWARD LIBOR CURVE (2018 AVG. LIBOR RATE OF 2.14%, INCLUSIVE OF 50BPS INTEREST RATE CUSHION)

#### **CORPORATE CAPITAL ACTIVITY**

 COMPLETION OF \$1.5B SHARE REPURCHASE AUTHORIZATION IN 2018

#### **OTHER INCOME**

GENERIC LEASE TERMINATION INCOME: \$1.5M PER QUARTER

#### **G&A EXPENSE**

YEAR-OVER-YEAR REDUCTION: 5.7%

#### **SECURED & UNSECURED DEBT**

- MATURING 5% UNSECURED BONDS REFINANCED WITH INDEX ELIGIBLE BOND ISSUANCE
- REPAYMENT OF \$275M MORTGAGE ON 220 E 42ND ST
- FLOATING RATE INTEREST EXPENSE CALCULATED USING THE FORWARD LIBOR CURVE (2018 AVG. LIBOR RATE OF 2.14%, INCLUSIVE OF 50BPS INTEREST RATE CUSHION)

### FORWARD LOOKING STATEMENTS

THIS PRESENTATION INCLUDES CERTAIN STATEMENTS THAT MAY BE DEEMED TO BE "FORWARD-LOOKING STATEMENTS" WITHIN THE MEANING OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995 AND ARE INTENDED TO BE COVERED BY THE SAFE HARBOR PROVISIONS THEREOF. ALL STATEMENTS, OTHER THAN STATEMENTS OF HISTORICAL FACTS, INCLUDED IN THIS PRESENTATION THAT ADDRESS ACTIVITIES, EVENTS OR DEVELOPMENTS THAT WE EXPECT, BELIEVE OR ANTICIPATE WILL OR MAY OCCUR IN THE FUTURE, ARE FORWARD-LOOKING STATEMENTS. THESE FORWARD-LOOKING STATEMENTS ARE BASED ON CERTAIN ASSUMPTIONS AND ANALYSES MADE BY US IN LIGHT OF OUR EXPERIENCE AND OUR PERCEPTION OF HISTORICAL TRENDS, CURRENT CONDITIONS, EXPECTED FUTURE DEVELOPMENTS AND OTHER FACTORS WE BELIEVE ARE APPROPRIATE. FORWARD-LOOKING STATEMENTS ARE NOT GUARANTEES OF FUTURE PERFORMANCE AND ACTUAL RESULTS OR DEVELOPMENTS MAY DIFFER MATERIALLY, AND WE CAUTION YOU NOT TO PLACE UNDUE RELIANCE ON SUCH STATEMENTS. FORWARD-LOOKING STATEMENTS ARE GENERALLY IDENTIFIABLE BY THE USE OF THE WORDS "MAY," "WILL," "SHOULD," "EXPECT," "ANTICIPATE," "ESTIMATE," "BELIEVE," "INTEND," "PROJECT," "CONTINUE," OR THE NEGATIVE OF THESE WORDS, OR OTHER SIMILAR WORDS OR TERMS. FORWARD-LOOKING STATEMENTS CONTAINED IN THIS PRESENTATION ARE SUBJECT TO A NUMBER OF RISKS AND UNCERTAINTIES, MANY OF WHICH ARE BEYOND OUR CONTROL, THAT MAY CAUSE OUR ACTUAL RESULTS, PERFORMANCE OR ACHIEVEMENTS EXPRESSED OR IMPLIED BY FORWARD-LOOKING STATEMENTS MADE BY US. FACTORS AND RISKS TO OUR BUSINESS THAT COULD CAUSE ACTUAL RESULTS TO DIFFER FROM THOSE CONTAINED IN THE FORWARD-LOOKING STATEMENTS ARE DESCRIBED IN OUR FILLINGS WITH THE SECURITIES AND EXCHANGE COMMISSION. WE UNDERTAKE NO OBLIGATION TO PUBLICLY UPDATE OR REVISE ANY FORWARD-LOOKING STATEMENTS, WHETHER AS A RESULT OF FUTURE EVENTS, NEW INFORMATION OR OTHERWISE.

THE NON-GAAP FINANCIAL MEASURES CONTAINED IN THIS PRESENTATION ARE NOT MEASURES OF FINANCIAL PERFORMANCE CALCULATED IN ACCORDANCE WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES, OR GAAP, AND SHOULD NOT BE CONSIDERED AS REPLACEMENTS OR ALTERNATIVES TO NET INCOME (LOSS) OR ANY OTHER PERFORMANCE MEASURE DERIVED IN ACCORDANCE WITH GAAP OR AS ALTERNATIVES TO CASH FLOWS FROM OPERATING ACTIVITIES AS A MEASURE OF OUR LIQUIDITY. THEY SHOULD BE VIEWED IN ADDITION TO, AND NOT AS A SUBSTITUTE FOR, ANALYSIS OF OUR RESULTS REPORTED IN ACCORDANCE WITH GAAP, OR AS ALTERNATIVE MEASURES OF LIQUIDITY. MANAGEMENT BELIEVES THAT CERTAIN NON-GAAP FINANCIAL MEASURES PROVIDE A VIEW TO MEASURES SIMILAR TO THOSE USED IN EVALUATING OUR COMPLIANCE WITH CERTAIN FINANCIAL COVENANTS UNDER OUR CREDIT FACILITIES AND PROVIDE FINANCIAL STATEMENT USERS MEANINGFUL COMPARISONS BETWEEN CURRENT AND PRIOR YEAR PERIOD RESULTS. THEY ARE ALSO USED AS A METRIC TO DETERMINE CERTAIN COMPONENTS OF PERFORMANCE-BASED COMPENSATION. THESE NON-GAAP FINANCIAL MEASURES ARE BASED ON CURRENTLY AVAILABLE INFORMATION AND CERTAIN ADJUSTMENTS THAT WE BELIEVE ARE REASONABLE AND ARE PRESENTED AS AN AID IN UNDERSTANDING OUR OPERATING RESULTS. THEY ARE NOT NECESSARILY INDICATIVE OF FUTURE RESULTS OF OPERATIONS THAT MAY BE OBTAINED BY THE COMPANY. RECONCILIATIONS FOR NON-GAAP FINANCIAL MEASURES IN RESPECT OF FUNDS FROM OPERATIONS, OPERATING INCOME AND SAME-STORE OPERATING INCOME ARE PROVIDED UNDER THE HEADINGS "FUNDS FROM OPERATION, THIS PRESENTATION CONTAINS EARNINGS GUIDANCE IN FUNDS FROM OPERATIONS FROM 10-K FOR THE YEAR ENDED DECEMBER 31, 2018. SL GREEN'S FORM 10-K FOR THE YEAR ENDED DECEMBER 31, 2018. SL GREEN'S FORM 10-K FILED WITH THE SEC ON FEBRUARY 23, 2018 PROVIDES A RECONCILIATION OF FUNDS FROM OPERATIONS PER DILUTED SHARE FOR THE YEAR ENDING DECEMBER 31, 2018.



