

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**SCHEDULE 14A**

**Proxy Statement Pursuant to Section 14(a) of  
the Securities Exchange Act of 1934 (Amendment No.    )**

Filed by the Registrant  x

Filed by a Party other than the Registrant  o

Check the appropriate box:

- o Preliminary Proxy Statement
- o **Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**
- o Definitive Proxy Statement
- x Definitive Additional Materials
- o Soliciting Material under §240.14a-12

**SL GREEN REALTY CORP.**

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

- x No fee required.
- o Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11.
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  - (1) Amount Previously Paid:  
\_\_\_\_\_
  - (2) Form, Schedule or Registration Statement No.:  
\_\_\_\_\_
  - (3) Filing Party:  
\_\_\_\_\_
  - (4) Date Filed:  
\_\_\_\_\_



## STOCKHOLDER ENGAGEMENT SPRING 2018



### EXECUTIVE SUMMARY

#### Executive Compensation Philosophy

- We operate in an industry that is extremely competitive for executive talent and we seek to reward superior performance with superior compensation
- As investors ourselves, we evaluate our total compensation as a "fee, expense or load" applicable to the assets under management and enterprise value
- We compensate at a low cost to shareholders relative to peers, while continuing to execute best-in-class operational performance

#### Shareholder Engagement, Committee Responsiveness and Executive Compensation Changes

- Following our 2017 Annual Meeting, we conducted extensive shareholder outreach and engaged with stockholders accounting for 58% of our outstanding shares
- Based on shareholder feedback, our Compensation Committee significantly restructured our CEO's compensation under a new employment agreement to further align with shareholder interests and peers; going forward, the Compensation Committee intends to align the rest of the executive team with the CEO's redesigned compensation structure
- This new compensation composition is simplified and enhances the transparency in the structure of short-term and long-term awards
- Consistent with shareholder feedback on bylaw amendment provisions expressed during outreach, our Nominating and Corporate Governance Committee chose not to make any changes at this point but will continue to consider shareholder views as market practice evolves

#### Business and Performance

- SL Green is a fully integrated REIT and the #1 owner of office property in Manhattan; we differentiate ourselves from peers by our active and engaged business strategy, operations on multiple platforms, and NYC-focused business model
- Our success at shareholder value creation is demonstrated by our consistent, strong operating results – including FFO/share, same-store cash NOI growth and long-term TSR outperformance



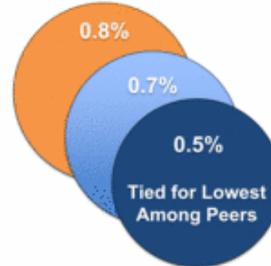
# OUR COMPENSATION PHILOSOPHY

- REITs are **extremely competitive for executive talent**, particularly in NYC where public and private companies compete for a relatively small number of top executives, and where talent is **highly compensated** relative to other regions
- Our executive management team has **demonstrated success in building shareholder value**, and holds the majority of their individual net worth in SLG stock
- We seek to **reward superior performance with superior compensation**
- We seek to **retain our talented executives and ensure continuity of leadership** through employment contracts
- Our Compensation Committee structures the compensation program to incentivize performance that leads to sustainable earnings and stockholder value creation consistent with the board-led strategy

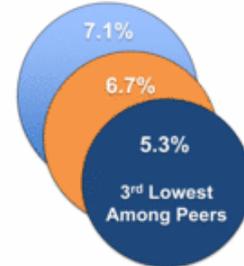
- In the market for talent and compensation, SLG is most comparable to other real estate companies, as well as other complex financial services-related industries (e.g. private equity, hedge funds, international asset managers, etc.)
- We evaluate our total compensation in the same way as these firms: as a "fee, expense or load" applicable to the assets under management and enterprise value
- To that end, we evaluate our total compensation / G&A expense relative to our total assets and revenue – fundamental performance metrics that the investment community uses to measure capital efficiency and the effectiveness of management teams

We compensate our leaders at a low cost to shareholders relative to peers, while continuing to execute best-in-class operational performance

G&A Expense as a Percentage of Average Assets<sup>1</sup>



G&A Expense as a Percentage of Total Revenues<sup>1</sup>



Peer Median      Peer Average      SL Green

<sup>1</sup> Companies used for comparison in G&A expense analysis are: Alexandria Real Estate Equities, Inc., Boston Properties, Inc., Brandywine Realty Trust, Douglas Emmett, Inc., Empire State Realty Trust, Inc., Kitzco Realty Corporation, MacCall Realty Corporation, Paramount Group, Inc. and Vornado Realty Trust. Office year data obtained from Weekly Sector Scorecard, Office, dated 4/6/2018 published by S&P, Nicollet & Company, Incorporated



# SHAREHOLDER ENGAGEMENT AND RESPONSIVENESS

- In response to the 2017 advisory vote on executive compensation, our Compensation Committee and our management team initiated an expanded stockholder engagement program to solicit stockholder perspectives on our executive compensation programs
- We contacted stockholders accounting for 66% of our shares outstanding and held meetings with stockholders accounting for 58% of our shares outstanding. All of these discussions were led by both the chair of our Compensation Committee and the Lead Independent Director

	Stockholder Feedback – What We Heard	Committee's Response – What We Did
<b>Overall and Fixed Compensation</b>	<ul style="list-style-type: none"> <li>The compensation program is overly complicated and contains too many elements</li> <li>Base salary and deferred compensation provide two overlapping "fixed pay" vehicles for CEO</li> </ul>	<ul style="list-style-type: none"> <li>Under new CEO contract, the number of elements of compensation has been reduced from seven to four: the CEO will receive base salary, a 100% formulaic annual incentive, time-based equity grants, and simplified performance-based equity grants</li> <li>Eliminated deferred compensation for all NEOs beginning in 2019</li> <li>Reduced CEO's base salary to \$1.25 million from \$1.35 million, effective January 18, 2018</li> </ul>
<b>Annual Incentive Compensation</b>	<ul style="list-style-type: none"> <li>Align performance incentives with metrics that are focus areas for management and are in their direct control</li> <li>Process for determining annual equity bonus is not clear</li> </ul>	<ul style="list-style-type: none"> <li>Eliminated TSR as a metric in the annual bonus program and added G&amp;A as a metric</li> <li>Increased weighting of dividend growth metric in the annual bonus program</li> <li>Eliminated discretionary equity bonuses under CEO's new contract</li> </ul>
<b>Long-Term Incentive Compensation</b>	<ul style="list-style-type: none"> <li>Eliminate multiple performance retesting opportunities for performance-based LTIP units</li> <li>Performance period for performance-based awards should be longer than one year</li> <li>CEO contract guarantees annual equity grant amounts on a multi-year basis</li> </ul>	<ul style="list-style-type: none"> <li>Under new CEO contract, we will provide only one opportunity for performance-based LTIP units to be earned, at the conclusion of the 3-year performance period</li> <li>Under new CEO contract, performance-based LTIP units will be split between awards with one-year operational goals, modified (up or down) by 3-year absolute TSR, and awards based on 3-year relative TSR</li> <li>No performance awards will vest until the conclusion of the 3-year performance period</li> <li>Under new CEO contract, target amounts for time-based and performance-based equity grants are provided for, without any contractual guarantees</li> </ul>
<b>Other</b>	<ul style="list-style-type: none"> <li>Reduce compensation for Executive Chairman</li> <li>Director compensation is high relative to peers</li> </ul>	<ul style="list-style-type: none"> <li>Reduced total compensation awarded to Stephen L. Green for three consecutive years to reflect his role and responsibilities as Executive Chairman, representing an aggregate reduction of more than 55%; Mr. Green will step down as Executive Chairman and assume the role of Chairman Emeritus in January 2019, and will no longer be an employee of the Company</li> <li>Compensation for all non-employee directors will be reduced by approximately \$50,000</li> </ul>



# COMPONENTS OF 2017 CEO COMPENSATION AND CHANGES FOR 2018

	Element	Key Characteristics	Performance / Vesting Criteria	Program Changes for 2018 and Beyond												
Fixed	Base Salary	<ul style="list-style-type: none"> <li>Reflects the scope of duties and responsibilities taking into account the competitive market compensation paid by other companies</li> </ul>	<ul style="list-style-type: none"> <li>No performance or vesting criteria</li> <li>Only fixed component of compensation awarded to our CEO</li> </ul>	<ul style="list-style-type: none"> <li>Reduced CEO's base salary to \$1.25 million from \$1.35 million, effective January 1, 2018</li> </ul>												
	Deferred Compensation	<ul style="list-style-type: none"> <li>Notional stock units</li> </ul>	<ul style="list-style-type: none"> <li>Subject to vesting based on continued employment for one year following contribution; only paid upon termination of employment or a change in control</li> </ul>	<ul style="list-style-type: none"> <li>Eliminated deferred compensation</li> </ul>												
Annual Incentives	Cash Bonus	<ul style="list-style-type: none"> <li>100% formulaic payout based on specific performance criteria</li> </ul>	<ul style="list-style-type: none"> <li>Payouts are based on performance measured against:                             <table border="1" style="margin-left: 20px;"> <thead> <tr> <th>Metric</th> <th>Weighting</th> </tr> </thead> <tbody> <tr> <td>FFO per Share</td> <td>25%</td> </tr> <tr> <td>Same-Store Cash NOI Growth</td> <td>25%</td> </tr> <tr> <td>Dividend Growth</td> <td>20%</td> </tr> <tr> <td>Relative TSR</td> <td>15%</td> </tr> <tr> <td>Absolute TSR</td> <td>15%</td> </tr> </tbody> </table> </li> </ul>	Metric	Weighting	FFO per Share	25%	Same-Store Cash NOI Growth	25%	Dividend Growth	20%	Relative TSR	15%	Absolute TSR	15%	<ul style="list-style-type: none"> <li>Retained formulaic annual cash bonus program with revised metrics and weightings                             <ul style="list-style-type: none"> <li>Eliminated TSR as a metric in the annual bonus program</li> <li>Added G&amp;A expense as metric</li> <li>Increased weighting of dividend growth metric</li> </ul> </li> </ul>
	Metric	Weighting														
FFO per Share	25%															
Same-Store Cash NOI Growth	25%															
Dividend Growth	20%															
Relative TSR	15%															
Absolute TSR	15%															
Equity Bonus	<ul style="list-style-type: none"> <li>Equity award determined by the Committee, based on the short-term and long-term performance of our Company and the executive</li> </ul>	<ul style="list-style-type: none"> <li>Based on performance as compared to quantitative company goals and objectives, as well as other factors such as the executive's historical compensation, skill, experience and position, and competitive market factors and such other factors as are determined appropriate by the Committee</li> </ul>	<ul style="list-style-type: none"> <li>Eliminated discretionary equity bonuses under CEO's new employment agreement</li> </ul>													
Long-Term Incentives	Employment Agreement Equity Awards	<ul style="list-style-type: none"> <li>Long-term equity incentives granted in connection with employment agreement</li> </ul>	<ul style="list-style-type: none"> <li>Current employment agreement includes Class O LTIP units (i.e. stock options) and performance-based LTIP units</li> <li>Performance-based LTIP units vest contingent on achievement of performance hurdle; from 50-100% vesting based on achievement of either annual FFO growth or TRS of 5-8% per year or TRS in the top 35-50% of the MSCI US REIT Index under CEO's employment agreement</li> <li>No vesting unless the 50% threshold performance criteria described above is met</li> </ul>	<ul style="list-style-type: none"> <li>Eliminated stock option grants</li> <li>Eliminated employment agreement awards with fixed terms</li> <li>Eliminated performance-based awards with multiple alternative performance goals</li> </ul>												
	2014 Outperformance Plan	<ul style="list-style-type: none"> <li>Equity awards subject to performance-based hurdles</li> </ul>	<ul style="list-style-type: none"> <li>Based on 3-year performance period:                             <ul style="list-style-type: none"> <li>2/3 of award was based on absolute TRS performance</li> <li>1/3 of award was based on relative TRS compared to MSCI US REIT Index companies</li> </ul> </li> <li>Time-based vesting over 4 years with principally back-end vesting, based on continued employment</li> </ul>	<ul style="list-style-type: none"> <li>Replaced periodic outperformance plan awards with more regular annual performance-based LTIP units and time-based LTIP units</li> </ul>												

See page 5 in this presentation for more details about the go-forward compensation structure for our CEO and how these changes align with shareholder feedback and tighten the link between pay and performance



# COMPONENTS OF CEO COMPENSATION UNDER NEW EMPLOYMENT AGREEMENT

- The Compensation Committee significantly restructured our CEO's compensation, as governed by his new employment agreement, which will become effective in January 2019
- This new compensation composition is simplified and enhances the transparency in the structure of short-term and long-term awards
- The Compensation Committee intends to align the rest of the executive team with the CEO's redesigned compensation structure in future multi-year agreements

	Element	Form	Key Characteristics and Performance Criteria	Program Changes Highlights										
Fixed	Base Salary	Cash	<ul style="list-style-type: none"> <li>Reflects the scope of duties and responsibilities taking into account the competitive market compensation paid by other companies</li> <li>Only fixed component of compensation awarded to our CEO</li> </ul>	<ul style="list-style-type: none"> <li>Deferred compensation contributions have been eliminated; base salary lowered – effective retroactive to January 18, 2018</li> </ul>										
Annual Incentive	Annual Incentive Bonus	Cash	<ul style="list-style-type: none"> <li>100% formulaic based on specific performance criteria and weightings that link to our strategy; criteria and weightings were revised in 2018. Payments for 2018 are based on:                             <table border="1" style="margin-left: 20px;"> <thead> <tr> <th>Metric</th> <th>Weighting</th> </tr> </thead> <tbody> <tr> <td>FFO per Share</td> <td>30%</td> </tr> <tr> <td>Annual Same-Store Cash NOI Growth</td> <td>30%</td> </tr> <tr> <td>Dividend Increase</td> <td>30%</td> </tr> <tr> <td>G&amp;A Expense</td> <td>10%</td> </tr> </tbody> </table> </li> </ul>	Metric	Weighting	FFO per Share	30%	Annual Same-Store Cash NOI Growth	30%	Dividend Increase	30%	G&A Expense	10%	<ul style="list-style-type: none"> <li>Metrics and weightings in annual incentive bonus were updated in 2018 to focus on factors that are more within management's control</li> </ul>
Metric	Weighting													
FFO per Share	30%													
Annual Same-Store Cash NOI Growth	30%													
Dividend Increase	30%													
G&A Expense	10%													
Long-Term Incentives	Long-Term Incentive Compensation	Annual Performance-Based LTIP Units (62.5% of Total)	<ul style="list-style-type: none"> <li>Three-year aggregate performance period</li> <li>\$7.5 million value at target performance, with 50% threshold and 225% maximum</li> </ul> <table border="1" style="margin-left: 20px;"> <thead> <tr> <th>Metric</th> <th>Weighting</th> </tr> </thead> <tbody> <tr> <td>Annual Operating Goals (e.g., Manhattan same-store occupancy, debt to EBITDA and/or FAD) Determined by the Committee, subject to modifier measured on absolute TSR over three-year performance period; modifier can increase or decrease award</td> <td>50%</td> </tr> <tr> <td>Relative TSR Measured over three-year performance period</td> <td>50%</td> </tr> </tbody> </table>	Metric	Weighting	Annual Operating Goals (e.g., Manhattan same-store occupancy, debt to EBITDA and/or FAD) Determined by the Committee, subject to modifier measured on absolute TSR over three-year performance period; modifier can increase or decrease award	50%	Relative TSR Measured over three-year performance period	50%	<ul style="list-style-type: none"> <li>Operating metrics for annual performance-based LTIP Units tie to strategic objectives and key value drivers</li> <li>Three-year TSR performance period in the annual performance-based LTIP Units, as well as three-year vesting and three-year no-sale restriction on annual time-based LTIP units, align executives' long-term interests with those of our shareholders</li> </ul>				
		Metric	Weighting											
Annual Operating Goals (e.g., Manhattan same-store occupancy, debt to EBITDA and/or FAD) Determined by the Committee, subject to modifier measured on absolute TSR over three-year performance period; modifier can increase or decrease award	50%													
Relative TSR Measured over three-year performance period	50%													
Annual Time-Based LTIP Units (37.5% of Total)	<ul style="list-style-type: none"> <li>Vest ratably over three-years from grant</li> <li>Three-year no-sale from date of grant</li> <li>\$4.5 million annual target, with the Committee to determine actual award amount</li> </ul>	<ul style="list-style-type: none"> <li>Any new multi-year employment agreement with our President will be structured in a manner similar to the new employment agreement of our CEO. We also intend to incorporate material elements of the CEO's new employment agreement into any new or extended multi-year employment agreements with any other NEOs, with appropriate variations to reflect differences in the executive's position</li> </ul>												



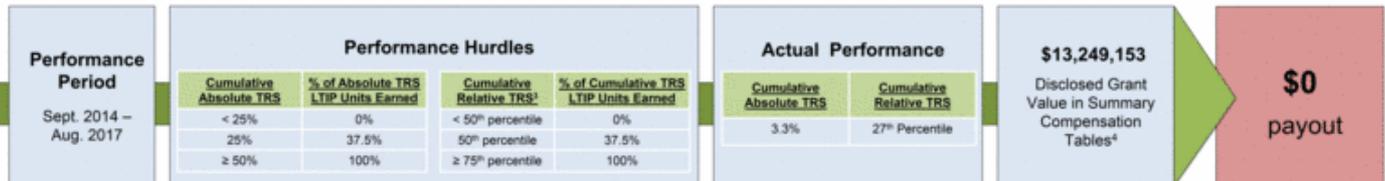
# PAY OUTCOMES DEMONSTRATE PAY-FOR-PERFORMANCE ALIGNMENT

- Our recent pay outcomes demonstrate that our compensation program closely links pay for performance
- Goals and targets set by the Compensation Committee are rigorous and challenging, and tied to the long-term strategy set by the Board and management

## CEO Pay Outcomes for 2017

Element of Compensation	2016	2017	% Change
Base Salary	\$1,350,000	\$1,350,000	—
Deferred Compensation	\$750,000	\$750,000	—
Annual Cash Bonus	\$2,473,125	\$1,937,250	-21.7%
Annual Equity Bonus <sup>1</sup>	\$4,276,875	\$4,512,750	5.5%
Performance-based LTIP Units	\$7,238,379	\$6,873,737	-5.0%
Total <sup>2</sup>	\$16,088,379	\$15,423,737	-4.1%

## 2014 Outperformance Plan (OPP)



<sup>1</sup> Annual equity bonuses are paid in the year following the year of performance, and because they are made in equity are shown in the Summary Compensation Table for the year of grant. In the table above, they are shown for the year they were earned.  
<sup>2</sup> Grants of Class D LTIP units, which are intended to be similar to stock options from an economic perspective, are also excluded from the table above as they only have value to the extent of appreciation in the value of our assets on a per share basis following the grant date.  
<sup>3</sup> Based on our relative TRS compared to the TRS of the companies in the MSCI US REIT Index.  
<sup>4</sup> Reflects value of awards disclosed in Summary Compensation Tables for fiscal years 2014-2017.

# COMPENSATION STRUCTURE AND NEO STOCK OWNERSHIP

## What We Do

- ✓ Pay for performance and create alignment with stockholders
- ✓ Include robust hurdles in our incentive plans
- ✓ Pay a majority of total compensation for our CEO and named executive officers in equity
- ✓ Follow robust stock ownership guidelines for our directors and named executive officers
- ✓ Impose a clawback policy with respect to incentive payments
- ✓ Require a double trigger for cash severance and accelerated vesting in connection with a change in control

## What We Don't Do

- ✗ No dividends or distributions paid on unearned equity awards subject to performance-based vesting
- ✗ No excise tax gross-up provisions
- ✗ No repricing of stock options
- ✗ No single trigger cash severance or accelerated vesting in connection with a change in control
- ✗ Don't allow directors or officers to hedge our securities

- All of our NEOs hold at least double the amount of SLG stock as defined by our stock ownership guidelines
- This further demonstrates that their financial interests are aligned with those of stockholders
- They are highly incentivized to create sustainable, long-term shareholder value

NEO	Stock Ownership Requirement Multiple of Base Salary	Actual Stock Ownership Multiple of Base Salary <sup>1</sup>
Marc Holliday Chief Executive Officer	8x	64x
Stephen L. Green Chairman of the Board	6x	123x
Andrew Mathias President	6x	125x
Matthew J. DiLiberto Chief Financial Officer	6x	12x
Andrew S. Levine Chief Legal Officer and General Counsel	6x	17x

<sup>1</sup> Reflects figures in the proxy statement, as of February 16, 2018

# SL GREEN AT A GLANCE

## Our Mission

We are a fully integrated REIT focused on maximizing total return to stockholders through strategically acquiring, redeveloping, repositioning and managing commercial properties, located primarily in Manhattan, in order to generate cash flow and create value

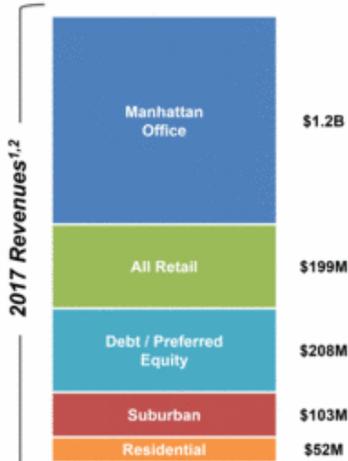
## Who We Are<sup>1</sup>

**\$1.8 Billion**  
Combined Revenues

**#1**  
Owner of Office Property  
in Manhattan

**53.7 Million**  
Total Square Feet<sup>3</sup>

**\$20.4 Billion**  
Enterprise Value



<sup>1</sup>Data as of 12/31/2017  
<sup>2</sup>Note: Chart not to scale  
<sup>3</sup>Includes debt and preferred equity investments and suburban properties  
<sup>4</sup>Source: CBRE and company filings



# HOW SL GREEN IS DIFFERENTIATED FROM PEERS AND COMPETITORS

## Active and Engaged Business Strategy

- In any given year, **we execute more transactions than many of our competitors** do over a much longer, multi-year period
- SLG does not subscribe to a traditional "buy and hold" strategy and is a **very active transaction-oriented company**
- Accordingly, we frequently capitalize on opportunities in the market, **maximizing returns**

## Operations on Multiple Platforms

- Buy and sell properties independently and collaborate with other organizations through joint ventures when advantageous
- Invest in redeveloping existing assets and developing projects from the ground up (e.g. One Vanderbilt)
- Provide financing for other real estate investors through our **debt and preferred equity platform** – a unique service that we offer at a scale unmatched by our peers, which provides us a diversified, predictable and sustainable source of revenue and market intelligence

## NYC-Focused Business Model

- Singularly focused on New York City real estate – one of the **most liquid and resilient markets through business cycles**, but also one of the most complex
- Presence and operations in this market **necessitate a top level of talent in our executive ranks**
- Our leadership team effectively manages our cost base, allowing us to be very efficient, with an employee base much smaller than other fully-integrated "gateway city" real estate companies that transact far less business than SLG

## Defining Characteristics of Our Business and Strategy

Best-in-Class, Long Tenured Management Team

"Sharp Shooter" Market Expertise

Disciplined, Value-Add Approach to Real Estate Investing

Conservative, Investment-Grade Balance Sheet

Aggressively Buying and Selling at Opportunistic Points in Market Cycles

Passionate Indifference When It Comes to Holding or Monetizing Investments

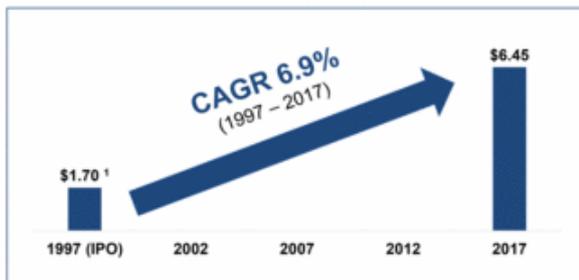
Structural and Technical Expertise for Complex NYC Market

Fortress Portfolio 95% Leased to Creditworthy Tenants with 10-Year Average Lease Terms



# DEMONSTRATED SUCCESS AND SHAREHOLDER VALUE CREATION

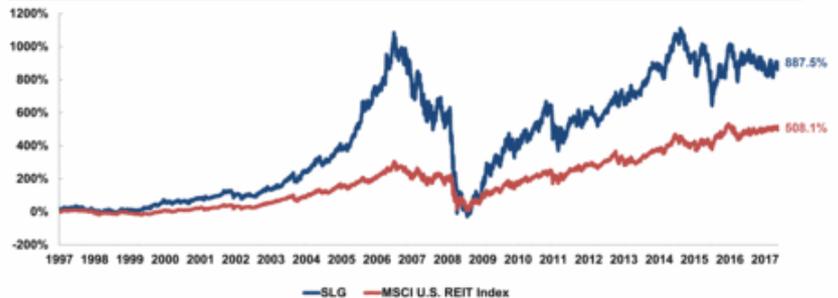
## SLG FFO Per Share Growth Compared to Peers



## 2017 Strategic, Financial and Operational Achievements

- \$1.6B of Strategic Asset Sales Generated \$1.1B of Net Proceeds That Were Committed to Opportunistic Stock Repurchases
- Leased Approximately 1.5 Million Square Feet of Office Space in Manhattan at an 11.3% Mark-to-Market
- Acquired Fully Leased and Income Producing Worldwide Plaza At Attractive Pricing Relative to Market
- Leased Up 1515 Broadway Retail Vacancy at 29.4% Mark-to-Market

## SLG TRS % vs. MSCI U.S. REIT Index Total Return<sup>3</sup>



<sup>1</sup> Represents a full year on a pro forma basis. See Appendix for pro forma basis for SLG FFO per share for 1997  
<sup>2</sup> Company public filings  
<sup>3</sup> Source: Bloomberg; August 14, 1997 - December 29, 2017



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# APPENDIX

Below are reconciliations of net income attributable to our stockholders to FFO per share for the years ended December 31, 1997 and 2017 (amounts in thousands, except per share data).

	Year Ended December 31,	
	1997 <sup>(1)</sup>	2017
<b>FFO Reconciliation:</b>		
Net income attributable to SL Green common stockholders	\$3,685	\$86,424
Pro forma adjustments	14,247	—
Add:		
Depreciation and amortization	7,413	403,320
Discontinued operations depreciation adjustments	—	—
Joint venture depreciation and noncontrolling interest adjustments	—	102,334
Net (loss) income attributable to noncontrolling interests	—	(11,706)
Less:		
Gain on sale of real estate and discontinued operations, net	—	73,241
Equity in net gain on sale of interest in unconsolidated joint venture/real estate	—	16,166
Purchase price fair value adjustment	—	—
Depreciable real estate reserve	—	(178,520)
Depreciation on non-rental real estate assets	166	2,191
<b>Funds From Operations attributable to SL Green common stockholders and noncontrolling interests</b>	<b>\$25,159</b>	<b>\$667,294</b>
Diluted weighted average shares and units outstanding	14,799	103,403
<b>FFO per share</b>	<b>\$1.70</b>	<b>\$6.45</b>

(1) Figures are unaudited and pro forma and are presented as if the Company's Initial Public Offering ("the Offering") and certain Formation Transactions (the "Formation Transactions") engaged in concurrently with the Offering had occurred on January 1, 1996 and the effect thereof was carried forward through December 31, 1997. The pro forma results do not purport to represent what the Company's results would have been assuming the completion of the Formation Transactions and the Offering at the beginning of the period indicated. The pro forma reconciliation should be read in conjunction with the pro forma financial statements of the Company included in the Company's registration statement on Form S-11 dated August 14, 1997 and the consolidated financial statements of the Company included in the Company's annual report on Form 10-K filed March 31, 1998. Net income attributable to SL Green common stockholders is for the period from August 21, 1997 through December 31, 1997.

Notes:

### Funds from Operations

Funds from Operations, or FFO, is a widely recognized non-GAAP measure of REIT performance. We compute FFO in accordance with standards established by the National Association of Real Estate Investment Trusts, or Nareit, which may not be comparable to FFO reported by other REITs that do not compute FFO in accordance with the Nareit definition, or that interpret the Nareit definition differently than we do. The revised White Paper on FFO approved by the Board of Governors of Nareit in April 2002, and as subsequently amended, defines FFO as net income (loss) (computed in accordance with Generally Accepted Accounting Principles, or GAAP), excluding gains (or losses) from sales of properties, debt restructurings and real estate related impairment charges, plus real estate related depreciation and amortization and after adjustments for unconsolidated partnerships and joint ventures.

We present FFO because we consider it an important supplemental measure of our operating performance and believe that it is frequently used by securities analysts, investors and other interested parties in the evaluation of REITs, particularly those that own and operate commercial office properties. We also use FFO as one of several criteria to determine performance-based bonuses for members of our senior management. FFO is intended to exclude GAAP historical cost depreciation and amortization of real estate and related assets, which assumes that the value of real estate assets diminishes ratably over time. Historically, however, real estate values have risen or fallen with market conditions. Because FFO excludes depreciation and amortization unique to real estate, gains and losses from property dispositions, and extraordinary items, it provides a performance measure that, when compared year over year, reflects the impact to operations from trends in occupancy rates, rental rates, operating costs, and interest costs, providing perspective not immediately apparent from net income. FFO does not represent cash generated from operating activities in accordance with GAAP and should not be considered as an alternative to net income (determined in accordance with GAAP), as an indication of our financial performance or to cash flow from operating activities (determined in accordance with GAAP) as a measure of our liquidity, nor is it indicative of funds available to fund our cash needs, including our ability to make cash distributions.



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