# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

### CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported):

December 4, 2006

#### SL GREEN REALTY CORP.

(EXACT NAME OF REGISTRANT AS SPECIFIED IN ITS CHARTER)

#### MARYLAND

(STATE OF INCORPORATION)

1-13199 (COMMISSION FILE NUMBER) 13-3956775 (IRS EMPLOYER ID. NUMBER)

420 Lexington Avenue
New York, New York
(ADDRESS OF PRINCIPAL EXECUTIVE OFFICES)

**10170** (ZIP CODE)

(212) 594-2700 (REGISTRANT'S TELEPHONE NUMBER, INCLUDING AREA CODE)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 7.01 Regulation FD Disclosure

As discussed in Item 8.01 below, members of senior management of SL Green Realty Corp. (the "Company") will make a presentation during the Company's 2006 Annual Investor Conference on Monday, December 4, 2006 (the "Investor Conference"). The presentation is attached hereto as Exhibit 99.1 and is incorporated by reference into this Item 7.01

The information (including the exhibit) being furnished pursuant to this Item 7.01 shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, or incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in such filing. This information will not be deemed an admission as to the materiality of such information that is required to be disclosed solely by Regulation FD.

#### Item 8.01. Other Events

#### Investor Conference

On November 27, 2006, the Company announced that it will host its Investor Conference to be held in New York City on December 4, 2006. Members of senior management will make presentations during the management presentation portion of the Investor Conference which will begin at 1:30 p.m. EST. This presentation will be broadcast live on the Company's website at www.slgreen.com and archived on its website for a thirty day period.

The press release announcing the Investor Conference is attached hereto as Exhibit 99.2 and is incorporated by reference into this Item 8.01.

#### Dividend Announcement

The Company reported that its board of directors has declared a dividend of \$0.70 per common share for the quarter ending December 31, 2006, an increase of \$0.40 or 16.7% per common share on an annualized basis. The dividend is payable January 12, 2007 to stockholders of record on the close of business on December 29, 2006.

The Company's board of directors also declared dividends on the Company's Series C and D Preferred Stock for the period October 15, 2006 through and including January 14, 2007, of \$0.4766 and \$0.4922 per share, respectively. Dividends are payable January 12, 2007 to shareholders of record on the close of business on December 29, 2006. Distributions reflect the regular quarterly distributions, which are the equivalent of an annualized distribution of \$1.90625 and \$1.96875, respectively.

A copy of the press release announcing this dividend is attached hereto as Exhibit 99.3 and is incorporated by reference into this Item 8.01.

#### New Investments

On December 4, 2006, the Company announced that it has invested in the property located at 800 Third Avenue. The Company will control a minority interest in the property in a joint venture with existing owners Joseph P. Day Realty Corp and the Estate of Norman Levy. The Company's investment stake is approximately \$102.4 million. A copy of the press release announcing this investment is attached hereto as Exhibit 99.4 and is incorporated by reference into this Item 8.01.

On December 4, 2006, the Company announced that it has agreed to purchase interests in the property located at 485 Lexington Avenue from its partners, The City Investment Fund or CIF and The Witkoff Group, increasing its ownership interest in the property to 87%. The Company also originated a loan secured by CIF's remaining ownership stake and acquired an option from CIF to purchase its remaining equity interest. The Company also announced that it has agreed to recapitalize 521 Fifth Avenue with CIF, which will acquire a 49.9% interest in the Company's investment in that asset. A copy of the press release announcing these investments is attached hereto as Exhibit 99.5 and is incorporated by reference into this Item 8.01.

#### Item 9.01. Financial Statements and Exhibits

99.1	Investor presentation
99.2	Press release for Investor Conference
99.3	Press release for dividend increase
99.4	Press release for 800 Third Avenue

99.5 Press release for 485 Lexington Avenue and 521 Fifth Avenue

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#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

SL GREEN REALTY CORP.

By: /s/ Gregory F. Hughes
Name: Gregory F. Hughes
Title: Chief Financial Officer

Date: December 4, 2006

# **Beyond Outperformance**

### SL Green Realty Corp. 2006 Investor Conference

December 4, 2006



### **Forward Looking Information:**

This presentation contains forward-looking information based upon the Company's current best judgment and expectations. Actual results could vary from those presented herein. The risks and uncertainties associated with forward-looking information in this presentation include the strength of the commercial office real estate markets in New York, competitive market conditions, unanticipated administrative costs, timing of leasing income, general and local economic conditions, interest rates, capital market conditions, tenant bankruptcies and defaults, the availability and cost of comprehensive insurance, including coverage for terrorist acts, and other factors, which are beyond the Company's control. We undertake no obligation to publicly update or revise any of the forward-looking information. For further information, please refer to the Company's filings with the Securities and Exchange Commission.

To be added to the Company's distribution list, or to obtain the latest news releases and other information, please visit our website at <a href="https://www.slgreen.com">www.slgreen.com</a> or contact Investor Relations at 212-216-1601.





# **Investment Activity**

- Real Estate
  - 7 Transactions for \$1.05 Billion
- Structured Finance
  - 9 Transactions for \$271.3 Million
- > Sales
  - 3 Transactions for \$411.5 Million
- GKK NYC & NJ Originations
  - 14 Transactions for \$625.5 Million











# **Outperforming the Sector**

SLG 2004 Return 53.5% Rank #1 SLG 2005 Return 30.5% Rank #1 SLG YTD 2006\* 79.7% Rank #1

1.	SL Green Realty Corp	53.5%
2	Vornado Realty Trust	46.6%
3.	Corp Office Ppts Tr	45.2%
4.	Reckson Assoc Realty	43.0%
5.	Boston Properties	40.6%
6.	HRPT Properties Trst	37,7%
7.	Alexandria RE Equities	33.6%
8.	Arden Realty Inc.	32.3%
9,	Parloway Properties	29.1%
10.	Trizec Ppts Inc	28.8%
11.	Cousins Ppts Tr	27.3%
12	Prentiss Ppts Tr	23.2%
13.	Washington REIT	22.1%
14.	Maguire Prop Inc	20.4%
15.	CarrAmerica Realty	18.3%
16.	Mack Call Realty Corp	17.3%
17.	Crascent RE Eqty	16.8%
18.	Brandywine Realty Tr	16.6%
19.	Glenborough Really	14.2%
20	Investors RE Trust	12.9%
21.	Equity Office Ppts	9.1%
22	American Fin Fifty	1.4%
23.	AmeriVest Ppts Inc	-3.5%
24.	Biomed Realty Trust	NA

1.	SL Green Realty Corp.	30.5%
2	Trizec Ppts Inc	25.9%
3	Corp Office Ppts Tr	25.4%
4	Arden Realty Inc	26.3%
5.	Boston Properties	23.5%
6.	Maguire Prop Inc	19.2%
7.	Crescent RE Eqty	17.9%
8.	Reckson Assoc Realty	15.4%
9.	Biomed Realty Trust	17.6%
10.	Vornado Realty Trust	15.2%
11.	Alexandria RE Equities	16.3%
12	Equity Office Ppts	14.8%
13.	Prentiss Ppts Tr	14.7%
14.	CarrAmerica Realty	13.5%
15.	Brandywine Really Tr	4.9%
16.	Mack Call Realty Corp	2.1%
17.	Cousins Ppts Tr	-0.3%
18.	Government Properties	-1.7%
19.	Washington REIT	-1.7%
20.	Investors RE Trust	-3.1%
21.	Glenborough Realty	-5.7%
22	HRPT Properties Trst	-10.3%
23	Parloway Properties	-13.6%
24.	American Fin Rify	-19.2%

1.	SL Green Realty Corp	79.7%
2	Equity Office Ppts	63.6%
3.	Boston Properties	61.0%
4.	Vornado Realty Trust	56.4%
6.	Glenborough Realty	50.1%
6.	Cousins Ppts Tr	48.8%
7.	Corp Office Ppts Tr	44.8%
8.	Washington REIT	44.2%
9.	Maguire Prop Inc	40.9%
10.	Reckson Assoc Realty	37.7
41.	AmeriVest Ppts Inc	37.4%
12	Parloway Properties	34.6%
13.	Mack Call Realty Corp	33.8%
14.	Brandywine Really Tr	31.6%
15	HRPT Properties Trst	31.4%
16.	Alexandria RE Equities	31,0%
17.	Biomed Realty Trust	28.0%
18.	Columbia Equity	21.2%
19.	Government Properties	19.2%
20.	Investors RE Trust	15.5%
21.	Crescent RE Eqty	14.9%
22	American Fin Rify	4.3%
23.	Republic Prop Tr	-0.3%

Source: Stifel, Nicolaus & Company Incorporated

\*Data as of market close December 1, 2006



# **Substantial Value Creation**

2000 Enterprise Value \$1.4 Billion Rank #10 2005 Enterprise Value \$6.2 Billion Rank #5 YTD Enterprise Value \$10.2 Billion Rank #4

1,	Equity Office Ppts	\$21,583
2.	Boston Properties, Inc.	\$8,642
3.	Brookfield Properties Corporation	\$8,538
4.	Duke Really Corporation	\$6,487
5.	Crescent Real Estate Equities	\$5,799
6.	Highwoods Properties, Inc.	\$3,696
7.	Arden Realty Inc.	\$2,876
8.	Prentiss Properties Trust	\$2,964
9,	Mission West Properties, Inc.	\$1,586
10.	SL Green Realty Corp.	\$1,443
11,	Alexandria Real Estate Equities	\$1,045
12.	Bedford Property Investors, Inc.	\$669
13.	American Financial Realty Trust	NA
14.	Ameril/est Properties Inc.	NA
15.	BioMed Realty Trust, Inc.	NA.
16.	Brandywine Really Trust	NA
17.	CarrAmerica Realty Corporation	NA
18.	Columbia Equity Trust, Inc.	NA
19.	Corporate Office Properties Trust	NA
20.	Glenborough Really Trust	NA
21.	Government Properties Trust Inc.	NA
22.	HRPT Properties Trust	NA
23,	Kilroy Realty Corporation	NA
24	Mack-Call Realty Corporation	NA

1.	Equity Office Ppts	\$26,094
2.	Vomado Really Trust	\$22,494
3.	Boston Properties	\$14,834
4.	Trizec Ppts Inc	\$6,294
5.	SL Green Realty Corp	\$6,199
6.	Crescent RE Eqty	\$5,677
7.	Mack Cali Realty Corp	\$5,355
8.	Maguire Prop Inc	\$5,280
9.	Reckson Assoc Realty	\$5,207
10.	HRPT Properties Trst	\$4,967
11.	Arden Realty Inc	\$4,669
12.	American Fin Rify	\$4,662
13.	CarrAmerica Realty	\$4,563
14.	Prentiss Ppts Tr	\$3,563
15.	Alexandria RE Equities	\$3,265
16.	Brandywine Really Tr	\$3,240
17.	Corp Office Ppts Tr	\$3,004
18.	Cousins Ppts Tr	\$2,137
19.	Washington REIT	\$1,957
20.	Glenborough Really	\$1,639
21.	Biomed Realty Trust	\$1,634
22.	Investors RE Trust	\$1,357
23,	Parloway Properties	\$1,280
24.	Government Properties	\$398
26.	Ameril/est Ppts Inc	\$334

1,	Equity Office Ppts	\$33,964
2.	Vornadio Reality Trust	\$30,638
3.	Boston Properties	\$20,135
4.	SL Green Realty Corp	\$10,211
6,	Mack Cali Realty Corp	\$6,919
6.	Brandywine Reatly Tr	\$6,724
7.	Reckson Assoc Realty	\$6,135
8.	Crescent RE Eqty	\$6,017
9.	HRPT Properties Trst	\$5,663
10.	Maguire Prop Tr	\$5,349
11.	American Fin Rify	\$4,649
12.	Alexandria RE Equities	\$4,488
13.	Corp Office Ppts Tr	\$4,196
14.	Washington REIT	\$2,887
15.	Biomed Realty Trust	\$2,758
16,	Cousins Ppts Tr	\$2,628
17.	Glanborough Really	\$1,760
18.	Parkway Properties	\$1,496
19.	Investors RE Trust	\$1,351
20.	Republic Prop Tr	\$619
21.	Government Properties	\$504
22.	Columbia Equity	\$447
23.	Ameril/est Ppts Inc	\$175

\*Data as of market close December 1, 2006

### 2006 Scorecard

### Goals & Objectives:

Source: Stifel, Nicolaus & Company Incorporated

- Finish redevelopment and leasing of Grand Central Square
- ✓ Increase same-store performance by 4% to 6%
- Deploy existing capacity into new opportunistic investments
- Increase portfolio occupancy 100 basis points
- Continue Gramercy Capital Corp.'s growth trajectory
- Exploit retail redevelopment opportunities
- ✓ Dispose \$100 to \$150 Million of non-core assets
- ✓ Increase Funds From Operations by 7.5% to 10.0%
- ✓ Generate free cash flow for reinvestment of \$50 Million
- ✓ Raise dividend by 6% to 8%
- Implement new management team approach

### Results:

- 927,000 square feet leased to date; 27,000 square feet pending, 93% YE Occupancy
- Same-store ↑ 6.4%<sup>(1)</sup>
- Seven new real estate investments totaling \$1.05 billion<sup>(2)</sup>
- Year end 2006 leased space projected to be 97%
- ► GKK's assets ↑ \$1.1 billion 30% Total Return to Shareholders YTD
- Signed Apple Computer, Inc. & Spotlight
- Sold \$160 Million of Manhattan Office, Generated \$2.07 Per Share Gain
- First Call notes \$4.58 per share, a 10% increase
- Over \$59 million free cash flow estimated<sup>(3)</sup>
- Increased dividend by 16.7%
- Survey results exceeded goals and garnered positive feedback

(1) As of 9/30/06 (2) Allocable Gross Asset Value (3) YE Estimate

# **Additional Highlights**

- Entered into merger agreement with Reckson Associates
- ✓ Signed more than 1.5 million square feet year to date of leasing; 34 leases pending totaling more than 181,000 square feet
- Average rent psf in 3Q06 topped \$62 25.8% above escalated rents for the quarter
- Received \$25.1 million in dividends and fees from our investment in and management arrangements with Gramercy including a \$4.6 million incentive fee earned through September 2006
- +245% year-over-year improvement to \$7.6 million in net management income and reimbursements from GKK
- ✓ Raised approximately \$767 million in net proceeds through offerings of 6.2 million shares of common stock
- ✓ Refinanced 521 Fifth Avenue @ LIBOR + 100
- ✓ Recapitalized 55 Corporate Drive, NJ increasing ownership interest from 10% to 50%
- ✓ Recapitalized 1250 Broadway increasing ownership from 55% to 66.2%



# **Projected NOI Growth**



# **Major Midtown Manhattan Leases**

Tenant Name	Lease Type	Address	SF
Morgan Stanley	New Lease	522 Fifth Avenue	539,391
Bank of America	Expansion	One Bryant Park	522,396
Morgan Stanley	Extension/ Expansion	1221 Avenue of the Americas	314,363
The Limited	New Lease	1740 Broadway	313,894
Digitas, Inc.	Renewal/ Expansion	345 Park Avenue South	245,538
Dechert LLP	New Lease	1095 Avenue of the Americas	234,160
Alliance Capital Management LP	Renewal/ Expansion	135 West 50th Street	226,584
Akin Gump	New Lease	One Bryant Park	203,000
Legg Mason	New Lease	620 Eighth Avenue	193,249
ING Financial Holdings	Renewal/ Expansion	1325 Avenue of the Americas	168,000
VF Sportswear/Nautica Enterprises	Renewal/ Expansion	40 West 57th Street	168,000
Ross Stores, Inc.	Renewal/ Expansion	1372 Broadway	165,000

Source: Cushman & Wakefield

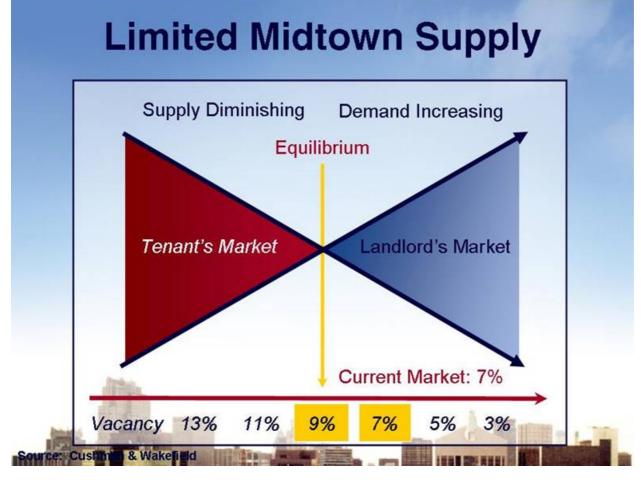


# **Major Downtown Manhattan Leases**

Tenant Name	Lease Type	Address	SF
Moody's Investors Service, Inc.	New Lease	Seven World Trade Center	589,125
City of New York - Department of Transportation	New Lease	55 Water Street	429,258
Royal Bank of Canada	Lease out	Three World Financial Center	243,000
AON	Sublease/ Extension	199 Water Street	221,314
Willis of New York, Inc.	New Lease	One World Financial Center	205,059
Clear Channel Communications, Inc.	New Lease	32 Avenue of the Americas	115,664
AIG Royal Alliance	New Lease	One World Financial Center	82,157
Darby & Darby P.C.	New Lease	Seven World Trade Center	81,734
American International Group	Sublease	40 Wall Street	79,322
Labaton Rudoff & Sucharow LLP	New Lease	140 Broadway	68,442
American International Group	Expansion	160 Water Street	64,500
Bearingpoint, Inc.	New Lease	Three World Financial Center	53,611

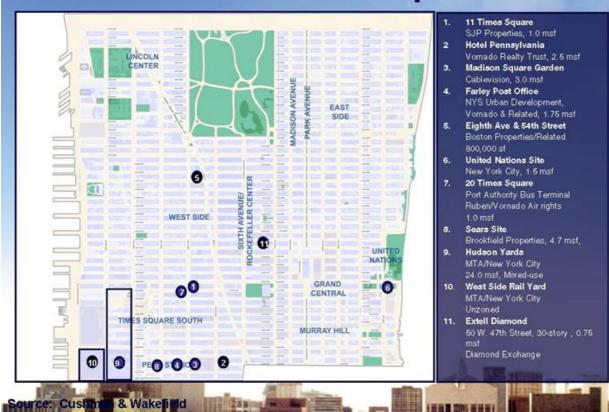
Source: Cushman & Wakefield





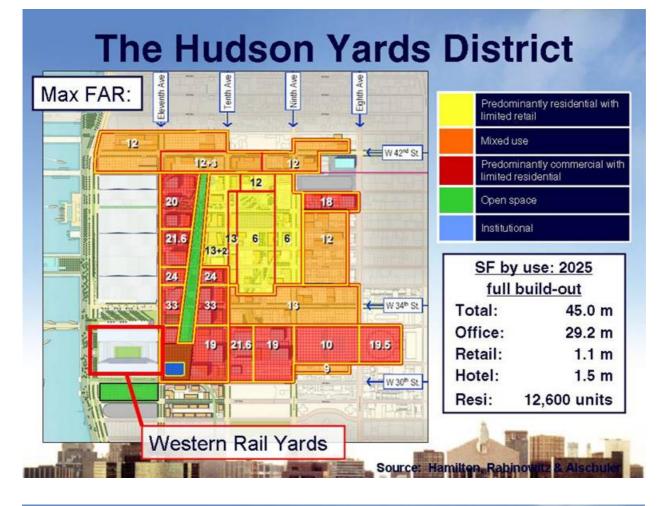


### **Potential Midtown Development Sites**



### **MTA Rail Yards**







# 2007 Goals & Objectives

- Close Acquisition of Reckson
- ☐ Substantially Complete Redevelopment of 100 Park Ave.
- Dispose of at Least \$250 Million of Non-Core Assets
- Secure a Tenant for 1551 Broadway
- Increase GKK Contribution to FFO by \$5 Million
- ☐ Increase FFO by 9% 11%
- □ Increase Same-Store Performance by 4% 6%
- □ Increase Occupancy by 50 Basis Points
- ☐ Generate Free Cash Flow for Reinvestment of \$65 Million
- ☐ Raise Dividend by 8% 10%



# **Beyond Outperformance**



Andrew Mathias
Chief Investment
Officer







# **Manhattan on the Market**

Buyer	Seller	Going-in Cap Rate	Price	Price PSF	Total SF	Date of Sale/Contrac
Vornado	FosterLane (Government of Kuwait)	3,5%	\$541 Mil	\$1,005	538,424	September 2006
Broadway Real Estate Partners	Macklowe Properties & SITQ	1.3%	\$550 Mil	\$736	747,243	October 2006
Alan Rose	Boston Properties	4.5%	\$1.3 Bil	\$1,182	1,100,000	October 2006
BlackRock Realty	L&L and Principal Global Investors	NA	\$200 Mil	\$815	245,500	October 2006
Larry Silverstein & CalSTRS	Koeppel Companies	3.3%	\$400 Mil	\$627	637,685	October 2006
Beacon	Jamestown	4.3%	\$1.52 Bil	\$790	1,925,420	July 2006
EOP	Paramount	4.3%	\$690 Mil	\$774	891,000	July 2006
Istithmar	David Werner & Murray Hill Properties	4.3%	\$900 Mil (1)	\$983	910,473	August 2006
Broadway Partners	Rockpoint Group/Steller Management	NA	\$420 Mil	\$730	575,000	July 2006
Deutsche Bank/Harry Macklowe	Host Marriott	NA	\$702.7 Mil	\$1,226	573,230	May 2006
Istithmar	Boston Properties	4.5%	\$1.2 Bil	\$1,018	1,179,000	April 2006
Istithmar	Sitt Asset Management	>3%	\$300.0 Mil	\$1,007	298,000	April 2006
	Vornado  Broadway Real Estate Partners  Alan Rose  BlackRook Realty Larry Silverstein & CalST RS  Beacon  EOP Istithmar  Broadway Partners  Deutsche Bank/Harry Macklowe Istithmar	Vornado (Government of Kuwait)  Broadway Real Estate Partners Macklowe Properties & SITQ  Alan Rose Boston Properties  BlackRock Realty L&L and Principal Global Investors  Larry Silverstein & CalSTRS Koeppel Companies  Beacon Jamestown  EOP Paramount  Istithmar David Werner & Murray Hill Properties  Broadway Partners Rockpoint Group/Steller Management  Deutsche Bank/Harry Macklowe  Istithmar Boston Properties	Vornado Vornado Vornado Vornado FosterLane (Government of Kuwait)  Broadway Real Estate Partners  Alan Rose Boston Properties A.5%  BlackRock Realty L&L and Principal Global Investors  NA  Larry Silverstein & CalSTRS  Koeppel Companies 3.3%  Beacon Jamestown 4.3%  EOP Paramount 4.3%  Istithmar David Werner & Murray Hill Properties  Broadway Partners  Broadway Partners  Rockpoint Group/Steller Management  Deutsche Bank/Harry Macklowe  Istithmar Boston Properties 4.5%	Vornado         FosterLane (Government of Kuwait)         3.5%         \$541 Mil           Broadway Real Estate Partners         Macklowe Properties & SITQ         1.3%         \$550 Mil           Alan Rose         Boston Properties         4.5%         \$1.3 Bil           BlackRock Realty         L&L and Principal Global Investors         NA         \$200 Mil           Larry Silverstein & CaISTRS         Koeppel Companies         3.3%         \$400 Mil           Beacon         Jamestown         4.3%         \$1.52 Bil           EOP         Paramount         4.3%         \$690 Mil           Istithmar         David Werner & Murray Hill Properties         4.3%         \$900 Mil (1)           Broadway Partners         Rockpoint Group/Steller Management         NA         \$420 Mil           Deutsche Bank/Harry Macklowe         Host Marriott         NA         \$702.7 Mil           Istithmar         Boston Properties         4.6%         \$1.2 Bil	Vornado	Vornado         FosterLane (Government of Kuwait)         3.5%         \$541 Mill         \$1,005         538,424           Broadway Real Estate Partners         Macklowe Properties & SITQ         1.3%         \$550 Mill         \$736         747,243           Alan Rose         Boston Properties         4.5%         \$1.3 Bil         \$1,182         1,100,000           BlackRook Realty         L&L and Principal Global Investors         NA         \$200 Mill         \$815         245,500           Larry Silverstein & CalSTRS         Koeppel Companies         3.3%         \$400 Mill         \$627         637,685           Beacon         Jamestown         4.3%         \$1.52 Bil         \$790         1,925,420           EOP         Paramount         4.3%         \$690 Mill         \$774         891,000           Istithmar         David Werner & Murray Hill Properties         4.3%         \$900 Mill (f)         \$983         910,473           Broadway Partners         Rockpoint Group/Steller Management         NA         \$420 Mill         \$730         575,000           Deutsche Bank/Harry Macklowe         Host Marriott         NA         \$702.7 Mill         \$1,226         573,230           Istithmar         Boston Properties         4.6%         \$1.2 Bil         \$1,018

(1) Price assumes \$300 million for ground lease

(2) Data includes cost of redevelopment

# 2006 Acquisitions

### 521 Fifth Avenue



\$225 mil	Purchase Price	\$182 mil
460,000	Total Square Feet	157,500
\$489	FILLEFOR	Office: \$500 Retail: \$2,633
\$42 - \$53	Underwritten Rents PSF	\$55 - \$58
7.54%	Stabilized Yield	7.15%
95.7%	Occupancy At Acquisition	98.5%
98%	Current Occupancy	98.6%

### 609 Fifth Avenue



# **2006 Acquisitions**

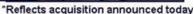
### 800 Third Avenue

### 485 Lexington Avenue\*



\$285 mil	Purchase Price	\$578 mil
551,400	Total Square Feet	921,000
\$517	Price PSF	\$628
\$48 - \$58	Underwritten Rents PSF	\$53 - \$68
8.0%	Stabilized Yield	7.0%
93%	Current Occupancy	88%









# **Retail Portfolio**





	379 West Broadway	141 Fifth Avenue
Equity Participation	50%	50%
Upside Participation (After Hun	Un-promoted	Resi – Un-promoted Retail – 40% Promote to Sutton
Projected Stabilized Cash o	n Cost 8%	13%
_ halo	Polo	HSBC
Tenancy	Morgane LeFay	Bath & Body Works
202		Α

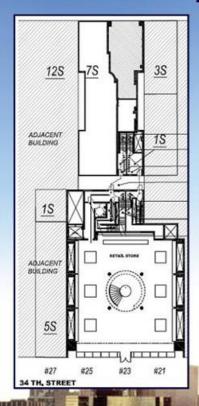
# **Retail Portfolio**



	27-29 West 34th Street	21-25 West 34th Street	
Equity Participation	50%	50%	
Upside Participation (After Hurdle)	Un-promoted	Un-promoted	
Projected Stabilized Cash on Cost	10%	14%	
Tenancy	Speculative	Apple Computer, Inc.	



## Case Study: Retail Value Creation



- Acquired 21-23 West 34<sup>th</sup> Street (50 Feet of Frontage) with Jeff Sutton in Package with Howard Johnson's Site
- Executed Lease with Apple Computer, Inc. at Property
- Subsequently Acquired 25-29 West 34<sup>th</sup> Street (75 Feet of Additional Frontage)
- Negotiated Lease Expansion with Apple for Additional 25 Feet of Frontage
- Negotiated Lease Buyouts of all In-Place Tenants

## Case Study: Retail Value Creation

- Negotiated Buy-out of Sutton Promote at Accretive Price
  - Established 50/50 JV Partnership going forward
- ➤ Total Deal Costs: \$47.8 Million
- > Property Value: \$125.0 Million
  - Closed on \$100 Million Non-Recourse Refinancing
- ➤ Apple Lease Average Triple Net Lease Cash on Cost: 13.7%

# Retail Portfolio





	1604 Broadway	1551-1555 Broadway
Equity Participation	45%	50%
Upside Participation (After Hurdle)	18% promote to SLG 40% Promote to	
Projected Stabilized Cash on Cost	22%	11%
Tenancy	Spotlight Times Square  Metro Lights  Mama Sbarro's	Speculative

# 1604-1610 Broadway



- > Acquired in December 2005
- > SE corner of Broadway & 49th St.
- > 30,217 Square Feet
- Signed New 10-year Lease for 22,809 Square Feet With:

### **Spotlight Times Square**

A restaurant and entertainment concept from Las Vegas

- Unlevered Cash on Cost: 22%
- Additional Upside Through Below Market Lease Rollover in 2009

### **Retail Portfolio**





	720 Fifth Avenue	717 Fifth Avenue	
Equity Participation	25%	32.75% 33% to Sutton	
Upside Participation (After Hurdle)	Un-promoted		
Projected Stabilized Cash on Cost	7%	9%	
	AL OF L	Hugo Boss	
Tenancy	Abercrombie & Fitch	Escada	

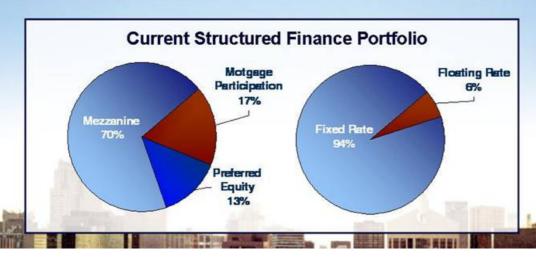


### 2006 Structured Finance

2006 New Originations: \$ 242.5 Mil

2006 Loan Payoffs: \$ 178.4 Mil

Net Originations: \$ 64.1 Mil



# Structured Finance: 450 Lexington

Capital Stack

Mortgage \$205 Mil Mezzanine \$180 Mil		\$205.0 Mil		
		\$180.0 Mil		
Senio	r Preferred			
\$30 Mil	\$15 Mil (SLG)	\$15 Mil (GKK)	\$60.0 Mil	
Junio	Preferred	Equity		
\$5 Mil	\$17.5 Mil (SLG)	\$17.5 Mil (GKK)	\$40.0 Mil	
lst	ithmar Equ \$128.8 Mil	ity	\$128.8 Mil	
			CC10 0 M:I	







## **2007 Investment Goals**

### Continue to Grow Core Portfolio

- Upgrade Portfolio Via Selective Sales
- Continue to Harvest Long-Term Pipeline
- Identify New Off Market, Structured Transactions
- Continue Joint Venture Investment Program

### Structured Finance

- Maintain GKK's Leadership Role in Tri-State Originations
- Co-originations with GKK to Expand SLG's Outstandings
- Continue to Source New Preferred Equity Opportunities

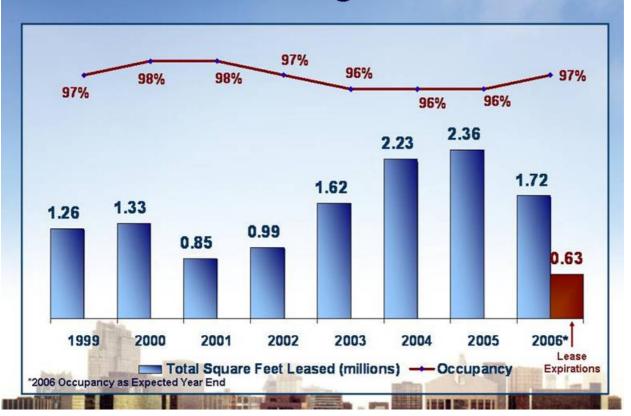
### **Retail Platform**

- Aggressively Source New Acquisition Opportunities
- Continue Development of Existing Sites
- Monetize via Refinancings and Recapitalizations



# **Steven Durels** Executive Vice President Director of Leasing

# **Historical Leasing Performance**



# **2006 Major Leasing Transactions**

1221 Avenue of the Americas	Morgan Stanley	314,363
1372 Broadway	Ross Stores	165,183
485 Lexington Avenue	Omnicom	67,976
	Novantas	41,147
555 West 57 <sup>th</sup> Street	CBS Broadcasting	64,733
One Park Avenue	Equinox	52,120
Olle Falk Avellue	Clarins USA, Inc.	37,925
100 Park Avenue	Network Appliance, Inc.	36,223
Too Falk Aveilue	Fox Rothchild LLP	30,578
750 Third Avenue	Endurance Reinsurance	33,533
673 First Avenue	New York University	22,694
673 First Avenue	NY Presbyterian Hospital	22,070
1250 Broadway	Archstone Smith Operating Trust	22,284



# 2007 Leasing Goals

- Accelerate Future Year Lease Renewals NOI Growth
- > Smooth Out Lease Rollover Schedule
- Prune Weaker Tenants Improve Credit Profile
- Consolidate Smaller Spaces Improve Operating Efficiency
- Secure Longer Term Leases Covering Secondary Space



# **Leasing Outperformance**

485 Lexington Ave.		Square	Rents (per square foot)	
Tenant	Floor	Footage	Underwritten vs.	Executed
Fairchild Publications	2	52,573	\$44.00	\$52.50
Omnicom	3	54,149	\$35.27	\$42.00
St. Paul Travelers	4-8	214,978	\$45.52	\$51.07
Citibank	9-17	291,712	\$46.55	\$51.77
Nortel Networks	18	27,250	\$48.00	\$60.50
Novantas	20-22	41,147	\$51.00	\$60.00
Pending	24	18,827	\$51.00	\$68.50
Global Realty Outsourcing	25	13,827	\$51.00	\$60.50
Omnicom	26	13,827	\$51.00*	\$50.00*
Sheresky Aronson	27	13,703	\$51.00	\$67.50
Imperial Capital	28	13,703	\$51.00	\$65.50
Pending Pending	29	13,703	\$51.00	\$67.50
Gregory Joseph Law	30	13,703	\$51.00	\$66.20
Net Effective Rent	All	residence a		

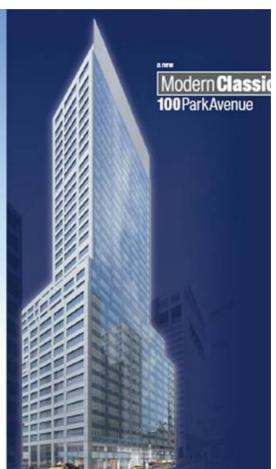
# **Leasing Outperformance**

ZEO Third Area	Rents (per square foot)			
750 Third Ave. Tenant	Floor	Square Footage	Underwritten	es. Executed
Endurance Reinsurance	18-19	33,533	\$47.50	\$53.00
Colonial Consulting	20	11,659	\$47.50	\$49.50
BSI Investment Advisors	22	10,167	\$47.50	\$52.00
TIAA	24-26 29-33	85,481	\$41.74*	\$47.50*
Schonbraun McCann Group	27	11,456	\$51.50	\$54.00
Drake Bean Morin, Inc.	28	11,465	\$51.50	\$55.50
First Commercial Bank	34	10,599	\$51.50	\$57.00

<sup>\*</sup>Net Effective Rent

# 100 Park Avenue... Unlocking Rental Value





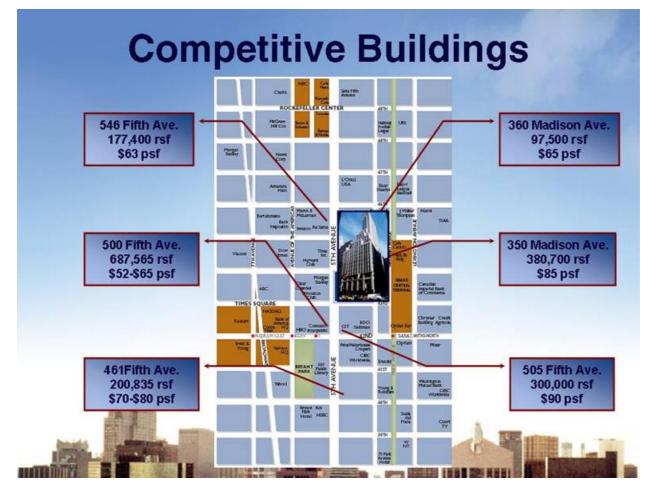
# 521 Fifth Avenue...Boutique Beauty

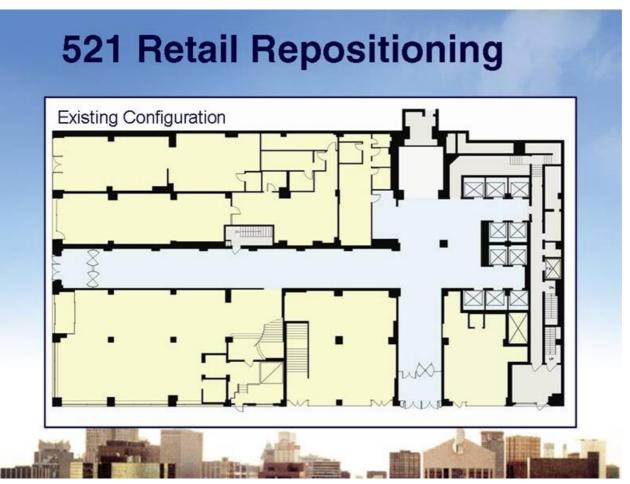
### **Repositioning Strategy**

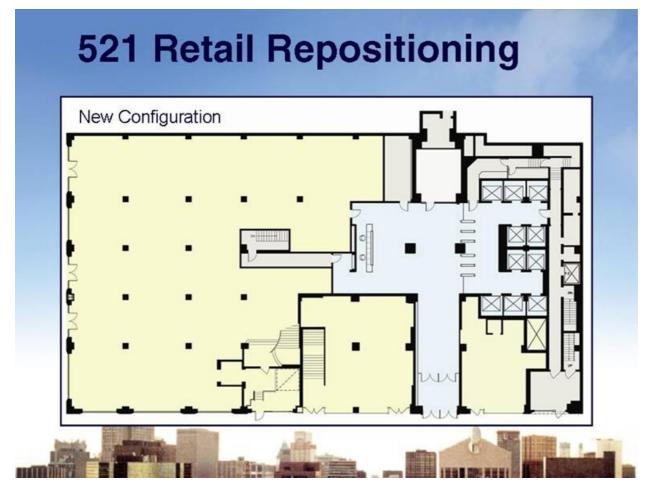
- > Expand Retail Area
- > Improve Infrastructure
  - Windows
  - HVAC
  - Restrooms
  - Corridors
- Upgrade Curb Appeal
  - New Storefronts
  - Higher Quality Tenants
- Develop Comprehensive Marketing Program
- Upgrade Credit Profile
- Cater to High End, Full Floor Tenants

















# **Beyond Outperformance**



Edward V. Piccinich

Executive
Vice President
Director of Property
Management &
Construction

100 Park Avenue





# 100 Park Avenue a new Modern Classic

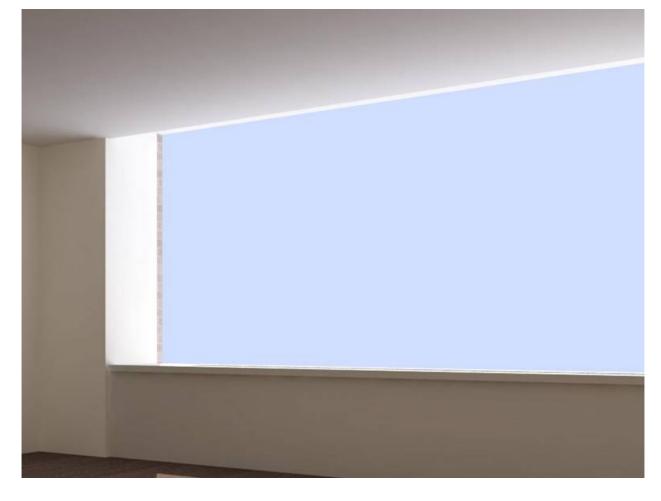






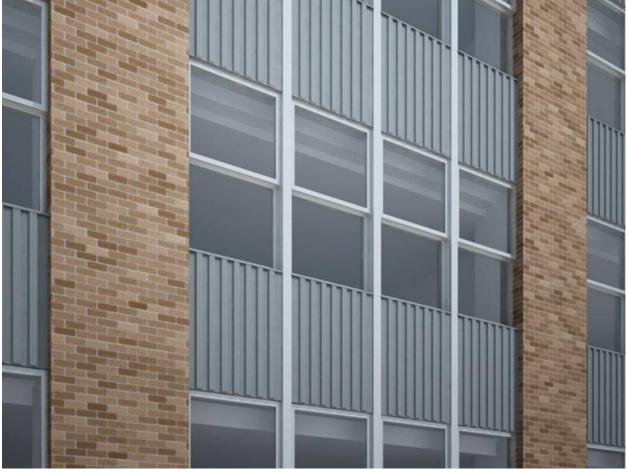


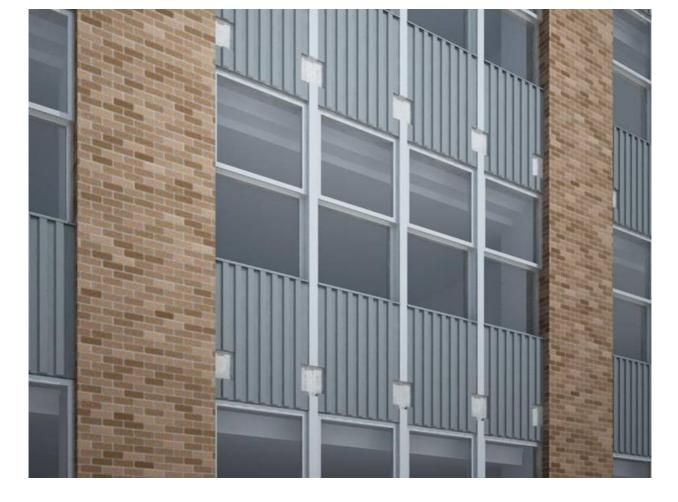


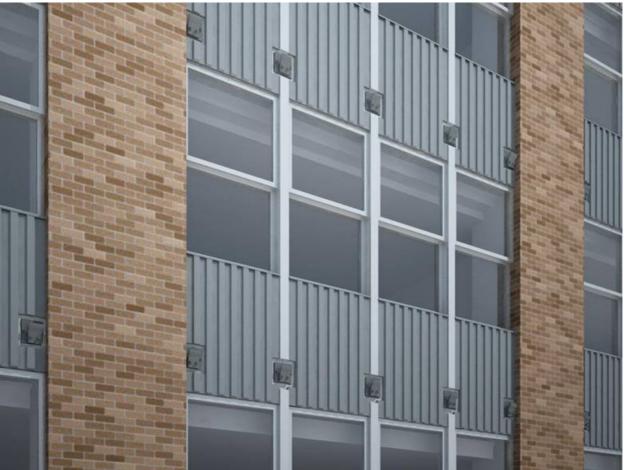


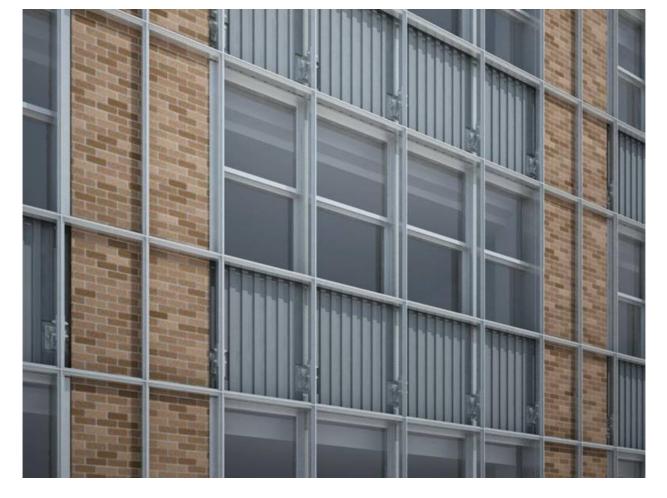






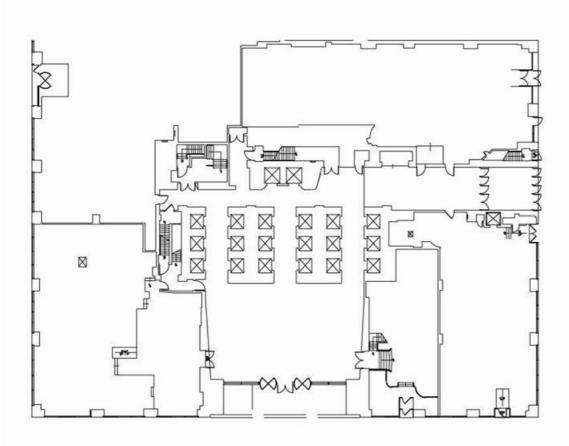


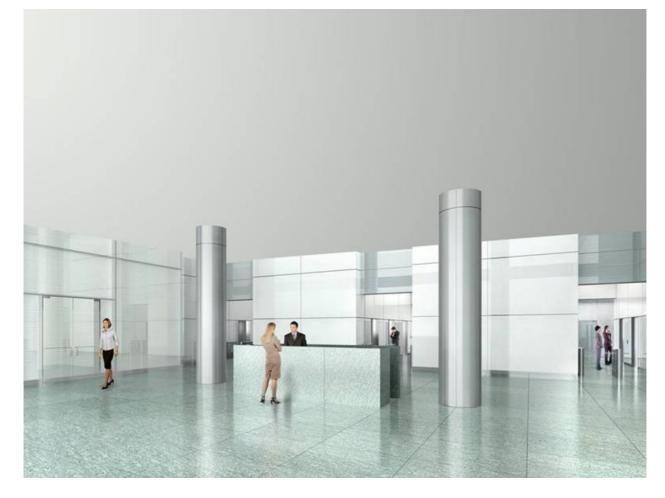
















## 100 Park Avenue a new Modern Classic







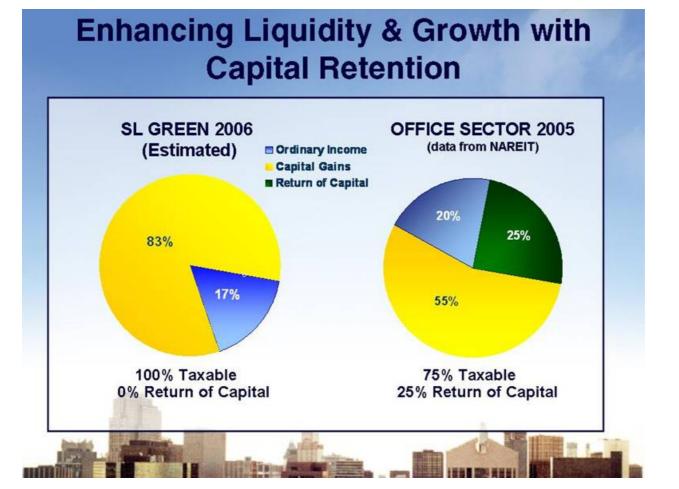
Gregory Hughes
Chief Financial
Officer

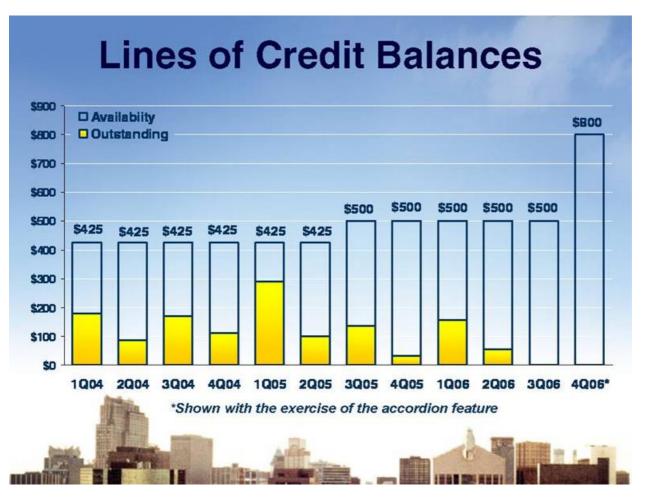




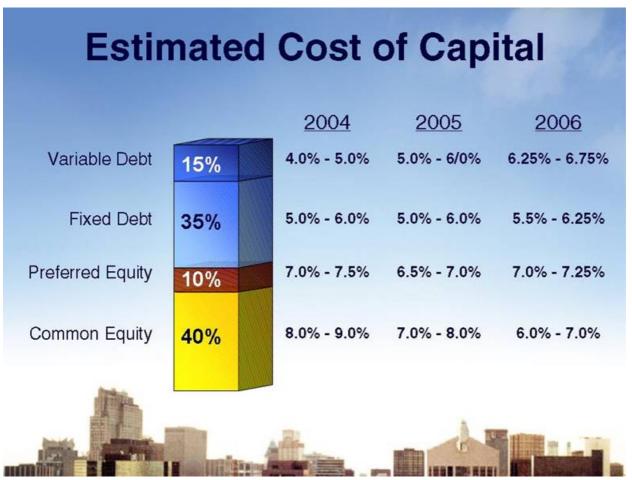
#### **Accessing Multiple Capital Sources** \$5,609 Mortgage Debt \$5,500 Unsecured Debt \$1,023 \$5,000 JV Equity ■ Net Sales Proceeds ■ Common & Preferred Equity (\$ in millions) \$2,555 \$2,797 \$1,830 \$103 \$1,887 \$1,526 \$1,500 \$1,076 \$561 \$1,000 \$1.779 \$200 \$555 \$125 \$700 \$454 \$500 2003 2005 2002 2004 2006\* \*Includes pro-forma effect of capital raised to fund Reckson bid

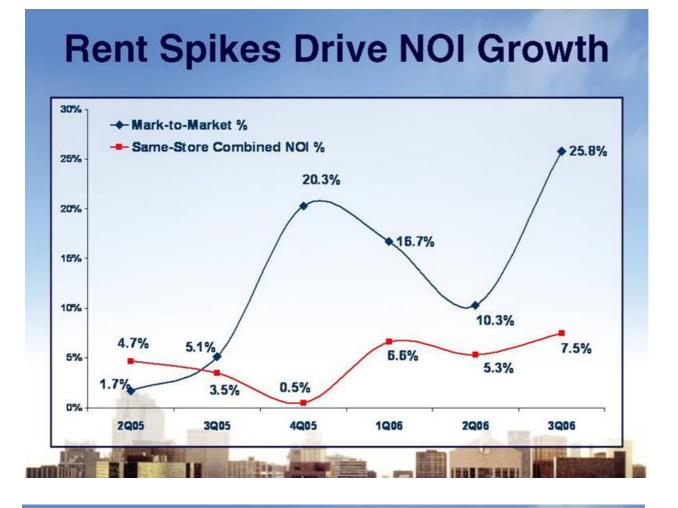




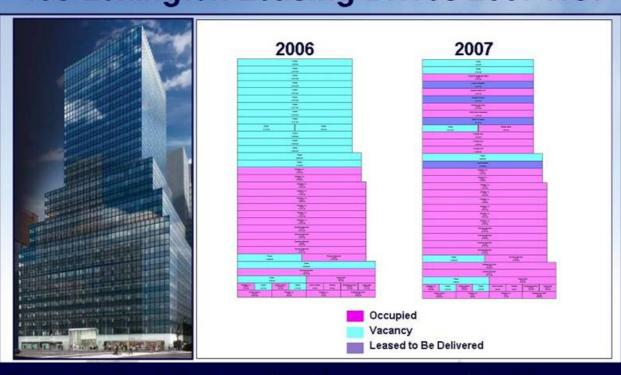








## 485 Lexington Leasing Drives 2007 NOI



Property NOI Contribution:

\$7.6 Mil

\$28.0 Mil



<sup>\*</sup>Original ownership interest prior to recapitalization in 2004



## **Gramercy Growth Continues**

	20061	2007 <sup>2</sup>	
GKK FFO Per Share	\$2.39	\$2.70	
GKK FFO Contribution to SLG	\$15,500	\$19,400	
Base Management Fee	\$10,100	\$11,500	
Other Income Fee	\$10,200	\$14,300	
MG&A	(\$8,400)	(\$11,400)	
	\$11,900	\$14,400	
Less Minority Interest	(\$4,100)	(\$4,900)	
SLG Share	\$7,800	\$9,500	
Reimbursements @ 50% Margin	\$2,000	\$2,500	
Total FFO Contribution to SLG	\$25,300	\$31,400	
(A + B + C)			

## **Summary of Earnings**

2006¹: <b>\$4.58</b>		20072: \$5.05	
Property NOI – Wholly Owned	\$4.59	† Net acquisitions from 2006 † Lease up of 485 Lexington Ave. † Same store NOI Growth of 6%-7% † Modification of lease hold arrangements on certain leasehold	\$4.89
Property NOI – Joint Venture	\$2.86	Net acquisitions from 2006     Retail investments     Same store growth of 4%-5%     Downtime on 100 Park Ave.	\$3.02
Structured Finance & Other	\$1.50	† Incentive fees on 1 Park and 55 Corp. † Investment in Stuy Town & Peter Cooper Village	\$1.67
GKK	\$0.54	GKK FFO per share from \$2.39 to \$2.70     Continued increase in incentive fee increased asset base	\$0.60
Interest & Preferred Dividends	(\$3.99)	↓ Elimination of capitalized interest in 485 Lexington Ave. ↓ Increase in LIBOR rates	(\$4.13)
G&A	\$(0.92)	↓ Inflationary increases ↓ Increases in stock based compensation	\$(1.00)

First Call estimate 2. Mid-point of 2007 management guidance; Assumes no Reckson

<sup>1.</sup> First call estimate 2. Mid-point of 2007 management guidance. \$ in Thousands Except for Per Share Data



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# Beyond Outperformance Question & Answer

SL Green Realty Corp. 2006 Investor Conference

December 4, 2006



#### FOR IMMEDIATE RELEASE

CONTACT Gregory F. Hughes Chief Financial Officer (212) 594-2700 Or Heidi Gillette Director, Investor Relations (212) 594-2700

## SL GREEN REALTY CORP. 2006 ANNUAL INVESTOR CONFERENCE AND PROPERTY TOUR ON MONDAY, DECEMBER 4, 2006 \*\*\*\*

#### PRESENTATION TO BEGIN AT 1:30 PM EST; AVAILABLE VIA WEBCAST AND TELECONFERENCE

New York, NY — November 27, 2006 — SL Green Realty Corp. (NYSE: SLG), a real estate investment trust, announced today that it will host its 2006 Annual Investor Conference and Property Tour on Monday, December 4, 2006. The management presentation will begin at 1:30 PM EST.

The presentation will be available via webcast and teleconference in listen only mode. The conference call can be accessed by dialing (800) 510.9691 Domestic or (617) 614.3453 International, using passcode 86307620. The webcast and management's PowerPoint presentation can be accessed at www.slgreen.com via SL Green's Investor Relations page.

For more information about this event, please email SLG2006@slgreen.com.

#### About SL Green Realty Corp.

SL Green Realty Corp. is a self-administered and self-managed real estate investment trust, or REIT, that predominantly acquires, owns, repositions and manages a portfolio of Manhattan office properties. As of September 30, 2006 the Company owned 27 office properties totaling approximately 18.4 million square feet. SL Green's retail ownership totals approximately 300,000 square feet at eight properties. The Company is the only publicly held REIT that specializes exclusively in this niche.

To be added to the Company's distribution list or to obtain the latest news releases and other Company information, please visit our website at www.slgreen.com or contact Investor Relations at 212-216-1601.

#### FOR IMMEDIATE RELEASE

CONTACT Gregory F. Hughes Chief Financial Officer (212) 594-2700 or Heidi Gillette Investor Relations (212) 216-1601

## SL GREEN REALTY CORP. ANNOUNCES A 16.7% INCREASE IN ITS COMMON STOCK DIVIDEND ITS $8^{\rm TH}$ CONSECUTIVE ANNUAL DIVIDEND INCREASE

New York, NY – December 4, 2006 - SL Green Realty Corp. (NYSE: SLG) today reported that its Board of Directors has declared a dividend of \$0.70 per common share for the quarter ending December 31, 2006, an increase of \$0.10 or 16.7% per common share. The dividend is payable January 12, 2007 to shareholders of record on the close of business on December 29, 2006.

The Board of Directors also declared dividends on the Company's Series C and D Preferred Stock for the period October 15, 2006 through and including January 14, 2007, of \$0.4766 and \$0.4922 per share, respectively. Dividends are payable January 12, 2007 to shareholders of record at the close of business on December 29, 2006. Distributions reflect the regular quarterly dividends, which are the equivalent of an annualized distribution of \$1.9064 and \$1.9688, respectively.

###

#### **Company Profile**

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To be added to the Company's distribution list or to obtain the latest news releases and other Company information, please visit our website at www.slgreen.com or contact Investor Relations at 212-216-1601.

#### **Forward-looking Information**

This press release contains forward-looking information based upon the Company's current best judgment and expectations. Actual results could vary from those presented herein. The risks and uncertainties associated with forward-looking information in this release include the strength of the commercial office real estate markets in New York, competitive market conditions, unanticipated administrative costs, timing of leasing income, general and local economic conditions, interest rates, capital market conditions, tenant bankruptcies and defaults, the availability and cost of comprehensive insurance, including coverage for terrorist acts, and other factors, which are beyond the Company's control. We undertake no obligation to publicly update or revise any of the forward-looking information. For further information, please refer to the Company's filing with the Securities and Exchange Commission.

#### CONTACT

Gregory F. Hughes Chief Financial Officer (212) 594-2700 Or Andrew Mathias Chief Investment Officer (212) 594-2700

#### SL Green Realty Corp. Invests in 800 Third Avenue

New York, NY — (December 4, 2006) - SL Green Realty Corp. (NYSE:SLG) today announced that it has invested in 800 Third Avenue. The investment values the midtown Manhattan office property at \$285 million, or \$517 per square foot. SL Green will control a minority interest in the property in a joint venture with existing owners Joseph P. Day Realty Corp. ("JP Day") and the Estate of Norman Levy.

- SL Green invested in the property through the origination of a loan secured by up to 47% of the interests in the property's ownership, with an option to convert the loan to an equity interest. Certain existing members have the right to re-acquire approximately 4% of the property's equity.
- SL Green's initial investment is approximately \$102.4 million.

800 Third Avenue is a 40-story Class A office building located in the Grand Central submarket that is currently 93% occupied. The property occupies the entire blockfront on Third Avenue between 49<sup>th</sup> and 50<sup>th</sup> Streets. A substantial capital improvement program, including a complete renovation of the building's lobby, was recently completed by JP Day, which will continue to operate and lease the property in partnership with SL Green. SL Green will serve as a co-manage of the joint venture with JP Day.

The privately negotiated transaction was consummated on the heels of SL Green's repositioning of Grand Central Square, 485 Lexington and 750 Third Avenue, and increases SL Green's ownership in the Grand Central submarket to eighteen buildings comprising ten million square feet.

Andrew Mathias, Chief Investment Officer of SL Green said, "We are pleased to complete this privately negotiated transaction and further strengthen our presence in the Grand Central office market. We believe our investment in this trophy property offers strong long-term value creation opportunities."

Marc Holliday, SL Green President & Chief Executive Officer commented, "Strategic investments in value-creation opportunities continue to be the hallmark of SL Green's

success on behalf of its shareholders. We often work with other top-tier investors in joint ventures to achieve that success. We look forward to partnering with Larry Wohl and his team at JP Day, a talented operator in Manhattan whom we respect enormously."

#### About SL Green Realty Corp.

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###

#### CONTACT

Gregory F. Hughes Chief Financial Officer (212) 594-2700 Or Andrew Mathias Chief Investment Officer (212) 594-2700

### SL Green Realty Corp. Increases Ownership Interest in 485 Lexington Avenue

#### Company Also Recapitalizes 521 Fifth Avenue in Partnership with The City Investment Fund

New York, NY — (December 4, 2006) - SL Green Realty Corp. (NYSE:SLG) today announced that it has agreed to purchase interests in 485 Lexington Avenue from its partners, The City Investment Fund (CIF) and the Witkoff Group, resulting in majority ownership and control of the property. SL Green also announced today that it has agreed to recapitalize 521 Fifth Avenue with CIF, which will acquire a 49.9% interest in SL Green's investment in that asset.

#### 485 Lexington Avenue

As a result of the acquisition of interests from CIF and The Witkoff Group, SL Green's ownership interest in 485 Lexington Avenue will be 87%. The transaction values the property at \$578 million or approximately \$630 per square foot, compared to \$225 million or \$244 per square foot when first acquired in 2004. In addition, SL Green originated a loan secured by CIF's remaining ownership stake. SL Green also acquired an option from CIF to purchase its remaining equity interest.

Since the acquisition in 2004, SL Green, and CIF and The Witkoff Group have repositioned 485 Lexington Avenue through a substantial marketing, redevelopment and leasing campaign that has resulted in the execution of eleven leases totaling approximately 756,000 square feet and an overall increase in the property's occupancy to 88%. Discussions with additional potential tenants are ongoing.

Marc Holliday, Chief Executive Officer of SL Green said, "On behalf of SL Green's shareholders and our partners, we have created an extraordinary amount of value at this property in just 30 months. This is yet another demonstration of how SL Green, working with its partners, can reposition an asset as a Class A property and fill it with blue chip tenants to realize sizable financial gains for ownership. We look forward to working successfully with CIF and The Witkoff Group in the future."

#### 521 Fifth Avenue

The recapitalization of 521 Fifth Avenue, resulting from CIF's acquisition of a 49.9% interest, values the asset at \$240 million or approximately \$500 per square foot. SL Green will continue to manage and lease the property and will be entitled to management fees and incentive fees based on the achievement of certain performance thresholds.

Since acquisition earlier this year, SL Green has signed five leases totaling 53,000 square feet at the property and has embarked on a major capital improvement program to reposition it. This includes the expansion of the property's Fifth Avenue retail presence, which is underway.

Andrew Mathias, Chief Investment Officer of SL Green said, "We are very pleased to be continuing our partnership with CIF at 521 Fifth Avenue. We're excited by the progress of our repositioning efforts and glad CIF shares our vision. The basis on which CIF is investing represents a \$15 million profit on SL Green's investment over the last six months, a strong indicator of the value we've already created."

Joseph M. Zuber, Chief Investment Officer of The City Investment Fund said, "We are pleased to acquire such a major stake in this prime office and retail tower located in the heart of the Midtown/5<sup>th</sup> Avenue corridor. We also look forward to the opportunity to build upon our successful and continuing partnership with SL Green at 521 Fifth Avenue."

#### About SL Green Realty Corp.

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#### **About The City Investment Fund**

The City Investment Fund L.P., formed in 2004 and capitalized primarily through financial commitments from the New York City and State Pensions Systems, is co-managed by The Morgan Stanley Real Estate Funds (MSREF), an affiliate of Morgan Stanley, a leading global financial services firm, and Fisher Brothers, one of New York City's preeminent builders and owners of commercial real estate.

To date, the Fund has invested in 26 projects, with an aggregate value of \$3 billion. The portfolio now includes office, hotel, retail, residential and other holdings and new developments in the five boroughs.

#### Forward-looking Information

This press release contains forward-looking information based upon the Company's current best judgment and expectations. Actual results could vary from those presented herein. The risks and uncertainties associated with forward-looking information in this release include the strength of the commercial office real estate markets in New York, competitive market conditions, unanticipated administrative costs, timing of leasing income, general and local economic conditions, interest rates, capital market conditions, tenant bankruptcies and defaults, the availability and cost of comprehensive insurance, including coverage for terrorist acts, and other factors, which are beyond the Company's control. We undertake no obligation to publicly update or revise any of the forward-looking information. For further information, please refer to the Company's filing with the Securities and Exchange Commission.

